

Ubiqconn

2023 Ubiqconn Technology, Inc.
Sustainability Report



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About this Report

Report Editorial Principles and Standards

This report is based on the disclosure principles of the Global Reporting Initiative (GRI) Sustainability Reporting Standards, GRI Standards: 2021, which provides a framework for disclosure under the Global Sustainability Standards Board (GSSB); the Financial Stability Board (FSB) Task Force on Climate-related Financial Disclosures (TCFD); the AccountAbility (AA) AA1000 Stakeholder Engagement Standards (SES); and the Taiwan Stock Exchange "Regulations on the Preparation and Filing of Sustainable Reports by TWSE Listed Companies", providing readers with reliable public information.

Ubiqconn Technology, Inc. issues a Sustainability Report (this "Report") with the primary objective of providing the general public with a transparent and open business policy, presenting the Company's approach to Corporate Social Responsibility (CSR) and Sustainability, as well as the related strategies and goals.

The financial statements in this report are denominated in New Taiwan Dollars, and the source of financial information is the publicly available financial statements audited by a certified accountant. The environmental protection, safety and health-related performance is expressed using internationally accepted indicators or in accordance with the laws and regulations of Taiwan.

In response to environmental protection and the promotion of paperless practices, this report is also [published in electronic format on the company's website](#).

Report Scope and Boundaries

The scope of this report primarily focuses on Ubiqconn Technology, Inc. and covers all divisions of the company. For simplicity, "Ubiqconn" and "The Company" in this report refer to the entity "Ubiqconn Technology, Inc."

The scope of this report is primarily focuses on the [Company's Neihu headquarters](#) and [ZhongHe Factory](#), including other subsidiaries or affiliated companies, as well as the disclosure of business projects and financial performance. If any disclosure scope differs from the above, it will be noted in the respective section.

Restatements of Information

In 2023, Ubiqconn conducted an [ISO 14064-1](#) organizational greenhouse gas inventory and established 2023 as the base year for greenhouse gas emissions data. See Section 4.2, "Greenhouse Gas Emissions", for more details.

Reporting Period and Release Schedule

The disclosure period is from [January 1 to December 31, 2023](#).

Report Release Schedule - The report is scheduled for annual release: Current release in [September 2024](#), with the next release planned for [August 2025](#).

Sustainability Reporting Assurance and Third-Party Verification

The information disclosed in this report has been verified by a third-party international verification agency, AFNOR Asia Ltd., in accordance with the AA1000 V3 Assurance Standard, Type 1, moderate assurance level. The report has also been assured in accordance with the GRI Standards (2021) and the TCFD framework to ensure accuracy, reliability, and clarity. The independent assurance statement is appended to this report's appendix.

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Sustainable Development Division
Ubiqconn Technology, Inc.

Message from the Chairman



Since our establishment in 2011, Ubiqconn Technology, Inc. has operated with the vision of building "ubiquitous connectivity," leveraging technology to improve people's lives and enhance the quality of the environment. Along the way, we have overcome numerous challenges, step by step finding Ubiqconn's path in the market. In 2023, we marked 2023 as Ubiqconn's inaugural year of sustainability, and we successfully went public in 2024. As the Chairman of Ubiqconn, I deeply believe that sustainability is not just a slogan but the key to our future success. Our commitment to environmental, social, and corporate governance (ESG) sustainability is one of our core values.

To integrate sustainability into our corporate culture, in addition to establishing the Sustainable Development Department and the Sustainable Development Committee (SDC), we have further promoted Workplace Well-Being, Corporate Governance, Resource Management, Green Sustainability, and Partnerships. We aspire for all our colleagues to join the sustainability initiatives in the future and work together to build a sustainable enterprise.

Once again, we would like to thank everyone who has contributed to our business, including shareholders, partners and employees. Only by working together can we achieve greater success. Let us join hands to create a better future.

Ubiqconn Technology Chairman
 Chien, Min-Tz

簡民智 *Min-Tz Chien*

April 2024

Message from the CEO

To embed sustainability into Ubiqconn's DNA, we focus on three primary dimensions: corporate governance, society, and the environment, are described below:

1. Corporate Governance

In 2023, Ubiqconn made a significant advancement in sustainability by establishing the Sustainable Development Committee (SDC) at the board level. The establishment of the SDC not only demonstrates our strong commitment to corporate sustainability but also plays a key role in integrating sustainability into the company's strategic planning. In addition to disclosing key CSR material issues in the annual report, we will enhance operational transparency by issuing regular sustainability reports.

2. Environment

Ubiqconn has completed a Task Force on Climate-related Financial Disclosures (TCFD) proposal and a financial impact assessment. The TCFD recommendations and Financial Impact Assessment (FIA) help characterize the company's climate change risks and opportunities from a financial perspective. Moving forward, Ubiqconn will conduct an ISO 14064-1:2018 Category 1-6 inventory and validation in 2024, depending on the company's requirements.

Other material topics, such as green products and recycled packaging materials, are expected to show progress by 2024.



3. Society

Ubiquconn places great importance on talent development and workplace well-being. Facing global challenges such as labor shortages and waves of resignations, Ubiquconn has been continuously promoting small but meaningful workplace well-being initiatives since 2023. The company has established an employee interaction platform, "Urfamily," to facilitate communication on employee activities, important announcements, occupational safety promotions, and more. By offering occasional small perks and introducing digital welfare vouchers, Ubiquconn aims to enhance employees' sense of belonging and security. The company also remains focused on the mental and physical health of its workforce by regularly organizing occupational safety seminars and providing medical consultations for comprehensive care. In the future, Ubiquconn plans to extend its focus beyond employees to include their families and the broader society, striving to create a more diverse and inclusive workplace environment.

Ubiquconn Technology CEO
Hsu, Ching-Chen

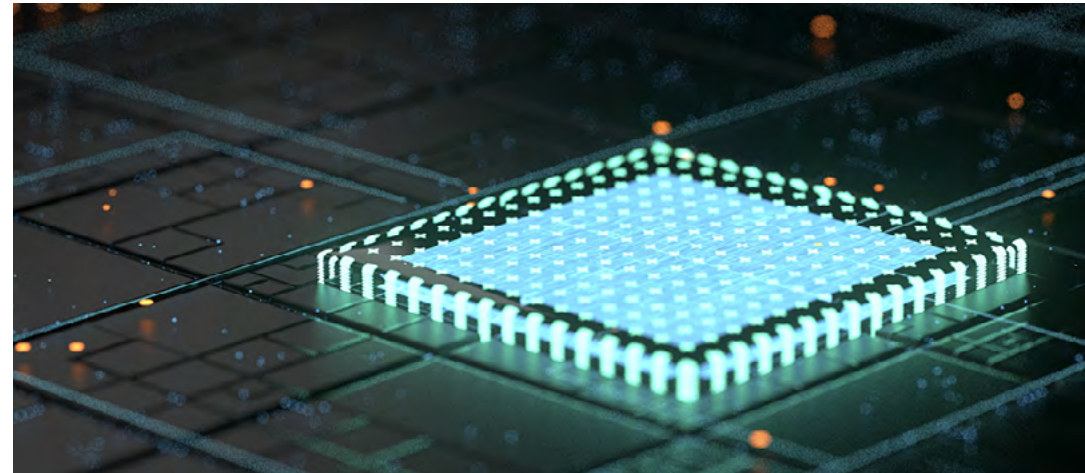


April 2024

Company Profile

Ubiquconn specializes in providing ruggedized mobile solutions, focusing on the design, development, production, and sales of rugged industrial computers and satellite application solutions. With a vision of "ubiquitous connectivity" as the foundation, Ubiquconn focuses on satellite application connectivity technology, establishing ecosystems for each vertical market, and creating an interconnected supply chain digital collaboration platform. We strive for sustainable business development through our core values: Curiosity, Empathy, Agility, Can-do attitude, and Discipline, ensuring all employees contribute to our sustainable business and ESG implementation. In particular, our subsidiaries, RuggON Corporation (hereinafter referred to as "RuggON Corporation") and Ubiquconn Technology (USA) Inc. (hereinafter referred to as "UNA"), promote products under RuggON brand, in both domestic and overseas markets.

Ubiquconn is expanding our business with value-added customized services (hereinafter referred to as "Customized Services") and a branded business model in the challenging mobile applications market in the industrial computing and satellite applications sectors. For Customization Services, Ubiquconn offers customers comprehensive solutions from concept development, design, and development to production, utilizing a wide range of standardized modules and product families developed by Ubiquconn. These solutions cater to customer needs, ranging from basic



models to high-end customized options. Through in-depth market research and close collaboration with customers, Ubiqconn is able to accurately design products tailored to specific requirements. Ubiqconn's customized services are focused on markets such as maritime, government solutions, office automation, voting machines, and satellite communications.

Ubiqconn specializes in providing high-quality rugged mobile solutions under our own RuggON brand, focusing on four major application markets: agriculture, mass transportation, government solutions and logistics, with the U.S. and Europe as the primary sales bases. RuggON products are renowned for their high durability, performance and innovative technology, making them ideal for use in extreme environments. These products meet the stringent requirements of industry-specific workplaces, providing customers with high-efficiency, reliability, and flexibility solutions.



2023 ESG Sustainability Strategy

2023 Sustainability Achievements

Establishment of the Sustainable Development Committee (SDC)

To strengthen the governance structure, Ubiqconn established a board-level Sustainable Development Committee (SDC) in 2023, comprising three independent directors. The SDC is responsible for formulating and supervising the implementation of policies related to the environment, society, and corporate governance. The committee reports at least twice a year to the Board of Directors on the implementation results and the status of policy fulfillment, which are then approved by the Board.

Operational Performance

To meet the sustainability expectations of customers in Europe and the United States, Ubiqconn has integrated ESG and green product concepts into product development, spanning from conceptualization to design, development, production, and product recycling to address customer needs. Ultimately, we are working towards increasing production capacity, reducing production costs, enhancing sales competitiveness, and expanding market share.

Achievements in Energy Saving and Carbon Reduction (For details, refer to the Green Environment Development Section)

In 2023, some areas of the Zhonghe and Neihu facilities replaced traditional lamps with approximately **285 LED lighting fixtures**, with an investment cost of about NT\$230,000. This resulted in **electricity savings of 22,872.96 kWh**, equivalent to **11.322 tons of CO₂e**.



Green Electricity Procurement

Ubiqconn actively planned for the use of renewable energy, purchasing green electricity, accounting for 5.6% of our total electricity consumption starting in 2023. The company aims to increase green electricity procurement to 20% by 2028.

Professional Certification (Transparency in Business and Anti-Corruption Certification (T-certification))

In 2023, Ubiqconn received T-Certification (ID: TC3231-9904) for anti-corruption due diligence, demonstrating compliance with anti-bribery laws and due diligence requirements. This certification underscores Ubiqconn's commitment to business transparency, making the company a valuable business partner for multinational corporations.

T-certification is a rigorous benchmark process that includes due diligence review, analysis, and approval to confirm that individuals or organizations have passed comprehensive screening, training, and certification by Ethixbase360 according to international standards.

Energy Star 8.0 Certification

Ubiqconn actively promotes energy efficiency and provides environmentally friendly products to our customers to facilitate product and consumable sustainability. RuggON Corporation's product models LUNA3 is Energy Star certified, demonstrating the company's commitment to environmental protection and energy conservation.



Occupational Safety Certification (ISO 45001)

In 2023, the Company established the ISO 45001 Occupational Health and Safety Management System (OHSMS) and obtained third-party certification. Through various occupational health and safety management systems and the introduction of ISO 45001, all hazardous factors in operations are identified and managed. It is expected that after the establishment and implementation of ISO 45001, it will become an institutionalized standard for occupational health and safety management, promoting continuous improvement and workplace safety.



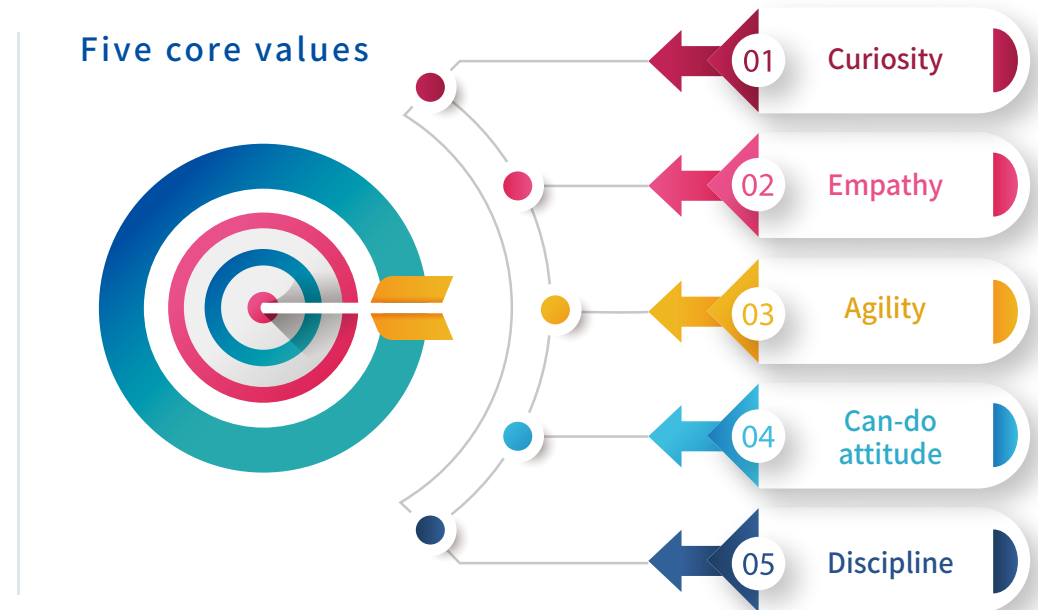
Information Security Certification (ISO 27001)

In 2023, Ubiquconn achieved ISO 27001 certification to enhance the identification and management of information security risks, and implemented robust information security policies and procedures to ensure the confidentiality, integrity, and availability of organizational information. This certification helps effectively mitigate potential information security threats and risks. It not only improves internal information security standards but also provides a more reliable and secure service environment for our customers.



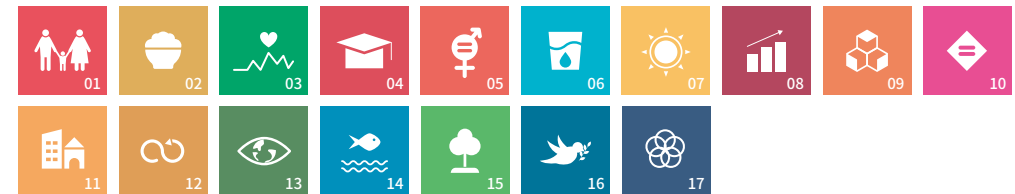
ESG Sustainability Development Strategy

The Company aligns all employees with the five core values of **Curiosity**, **Empathy**, **Agility**, **Can-do attitude** and **Discipline** to create a sustainable enterprise with the engagement of all employees and to implement the Company's sustainable development policy. These values are embedded into all operational activities to achieve the goals of our sustainable development strategy. To this end, we have established five working groups responsible for sustainability-related projects. Each group has defined and implemented various key sustainability promotion issues based on the five policy objectives of "Trustworthy Supplier"、"Employee Proud Company"、"Promoter of Environmental Sustainability"、"Innovative Practitioner" and "Guardian of Sustainability".



Five policy objectives



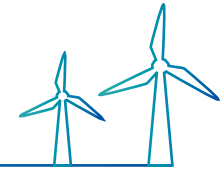


United Nations Sustainable Development Goals

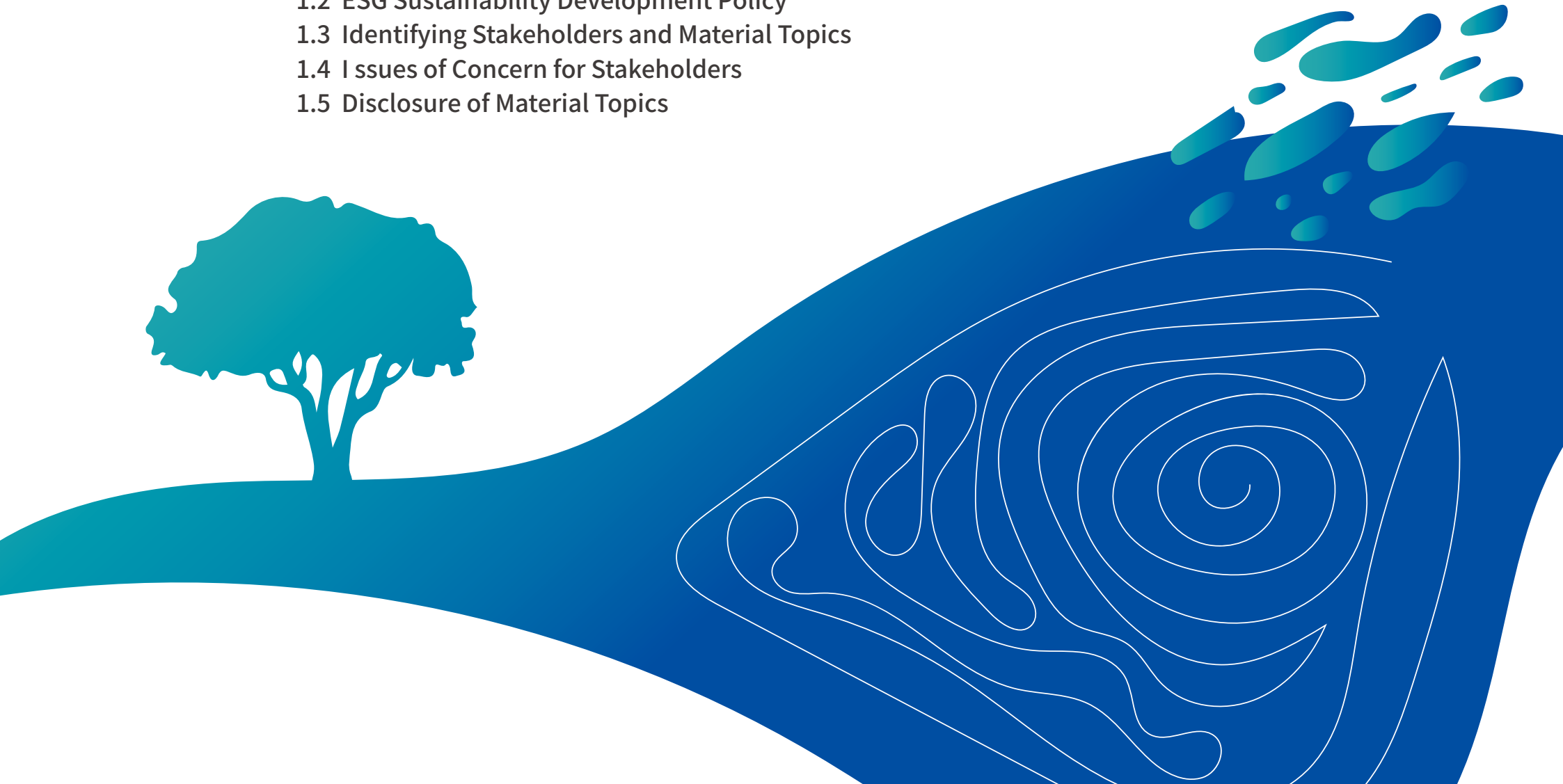
The UN SDGs (United Nations Sustainable Development Goals) are a set of sustainability goals launched by the United Nations in 2015, covering the period from 2016 to 2030, with the aim of guiding the world towards a more ideal future for all humanity. The UN SDGs consist of 17 goals. Ubiqconn has implemented the SDGs as follows:

Building Sustainable Foundations	Implementing Corporate Governance	Creating Sustainability	Developing a Green Environment	Creating a Well-being Workplace
<ul style="list-style-type: none"> 1.1 Sustainability Management Framework 1.2 ESG Sustainability Development Policy 1.3 Identifying Stakeholders and Material Topics 1.4 Issues of Concern for Stakeholders 1.5 Disclosure of Material Topics 	<ul style="list-style-type: none"> 2.1 Board of Directors 2.2 Integrity Management and Anti-Corruption 2.3 Internal audit and Internal Control Systems 2.4 Operational Risk Management 2.5 Professional certification (Transparency in Business and Anti-Corruption Certification (T-certification)) 2.6 Information Security and Cybersecurity Certification 2.7 Taxes 	<ul style="list-style-type: none"> 3.1 Operating performance 3.2 Product Quality and Satisfaction 	<ul style="list-style-type: none"> 4.1 Energy Management 4.2 Greenhouse Gas Emissions 4.3 Water Management 4.4 Waste Management 4.5 Climate-Related Financial Disclosures 	<ul style="list-style-type: none"> 5.1 Promoting Social Inclusion 5.2 Talent Development and Retention 5.3 Health Promotion 5.4 Safety, Health and Welfare 5.5 Compliance with the International Declaration of Human Rights 5.6 Partnerships 5.7 Social Participation 5.8 Social Welfare
	<p>SDGs5 SDGs10 SDGs13 SDGs16</p>	<p>SDGs8 SDGs12</p>	<p>SDGs7 SDGs14 SDGs6 SDGs15 SDGs12 SDGs8 SDGs13</p>	<p>SDGs4 SDGs12 SDGs3 SDGs16 SDGs5 SDGs17 SDGs10 SDGs1</p>

01 Building Sustainable Foundations



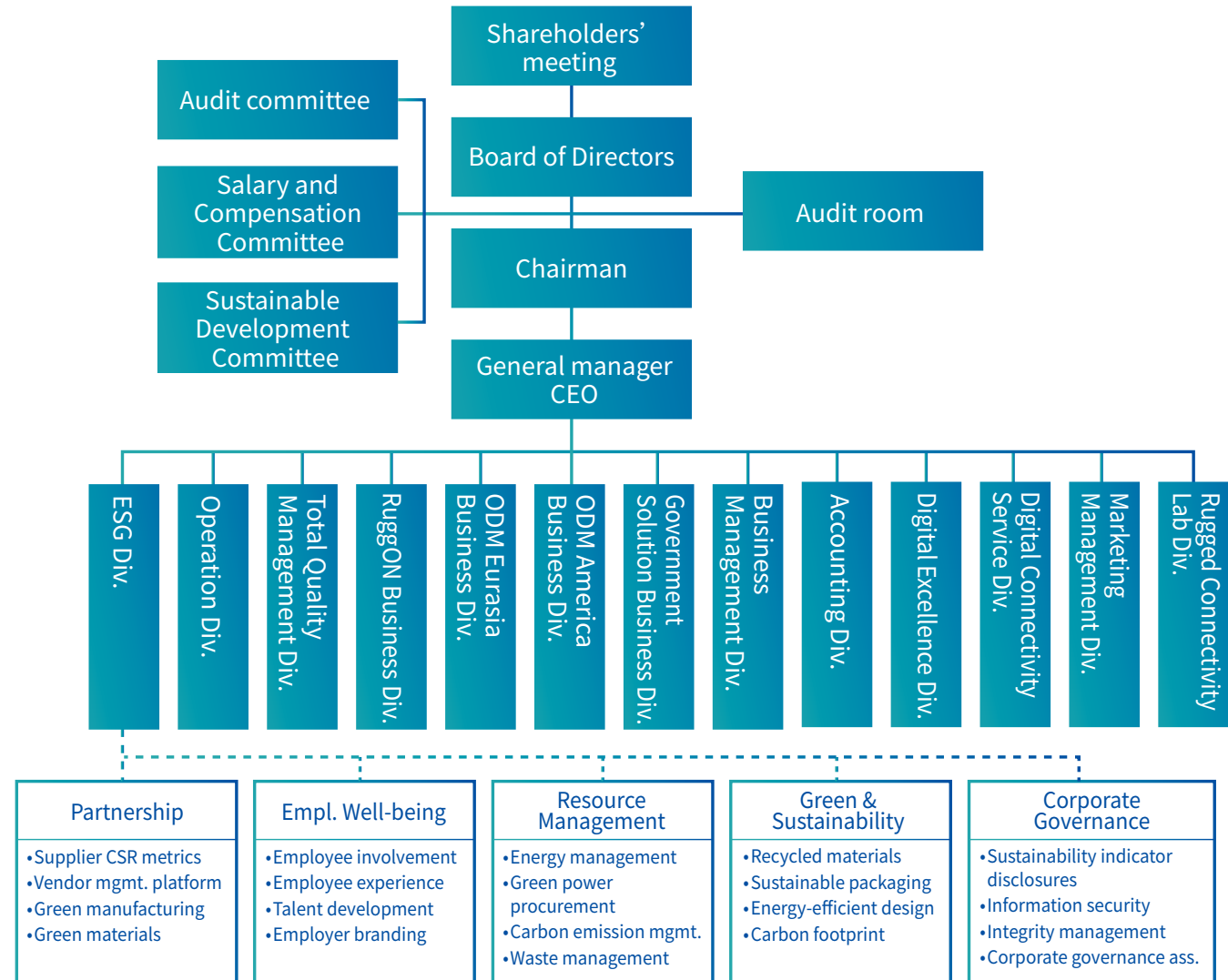
- 1.1 Sustainability Management Framework
- 1.2 ESG Sustainability Development Policy
- 1.3 Identifying Stakeholders and Material Topics
- 1.4 Issues of Concern for Stakeholders
- 1.5 Disclosure of Material Topics



1.1 Sustainability Management Framework

At the end of 2023, the Company established the Sustainable Development Committee (SDC). The Sustainable Development Department (referred to as the "Sustainable Development Dedicated Unit") develops the annual plan and provides at least two annual reports to the SDC and the Board of Directors starting in 2024. The reports cover the annual plan, major sustainable development issues (including climate issues), and the progress of important projects. Once the annual plan is approved by the Board of Directors, the Sustainable Development Dedicated Unit, along with five working groups on Workplace Well-being, Resource Management, Corporate Governance, Green Sustainability, and Partnerships, will implement the projects. The Sustainable Development Dedicated Unit will regularly monitor the plan's effectiveness, propose improvement measures, The Sustainable Development Dedicated Unit operates according to the

Organizational Chart of Sustainable Foundations (Corporate Organization + Sustainability Team)



*Note: The above figure shows the 2023 organizational chart. The latest version of the organizational chart is available on the official website.

"P-D-C-A" (Plan-Do-Check-Action) management model. It focuses on stakeholders, gathers and assesses stakeholder concerns, and targets important sustainable development projects and specific promotional plans. The Sustainable Development Dedicated Unit reports to the SDC and the Board of Directors at least twice a year. The Board of Directors reviews key promotion projects, implementation status, and future plans. Accordingly, they pass relevant resolutions, provide necessary resources, and offer feedback for the management team's reference and adjustment.





Consists of a shareholders' meeting composed of all shareholders as Ubiqconn's highest decision-making body, a board of directors composed of directors elected by the shareholders' meeting as the company's executive body, and an audit committee of independent directors overseeing business operations. The Chairman of the Board represents the Company externally as its highest responsible person, without holding any executive positions. The duties of the Board of Directors include: [overseeing the implementation of ESG sustainability initiatives; ensuring the execution of ESG sustainability policies; and reviewing and approving the material topics and performance of the ESG report annually.](#)

To effectively implement the Board of Directors' sustainability policies, the Company has established a dedicated unit for sustainable development and invited five working groups—Workplace Well-being, Resource Management, Corporate Governance, Green Sustainability, and Partnerships—to participate in project implementation. Depending on the nature of the project, the group invites unit heads to serve as functional convenors or team leaders, periodically reporting and reviewing sustainable development progress at senior management meetings. The group operates in accordance with the "P-D-C-A" (Plan-Do-Check-Action) management model, focusing on stakeholders, collecting and reviewing stakeholder concerns, and compiling comprehensive reports on key sustainable development issues and specific action plans.

The Sustainable Development Committee (SDC) is responsible for ensuring the Sustainable Development Dedicated Unit (SDDU) reports to the Board of Directors at least twice a year. The Board reviews key promotion issues, implementation status, and future plans, passing relevant resolutions, providing necessary resources, and offering guidance for the management team's reference and adjustments.

1.2 ESG Sustainability Development Policy

To fulfill our corporate social responsibility, foster economic, environmental and social progress, and achieve the goal of sustainable development, Ubiqconn has formulated the Company's Code of Practice for Sustainable Development. This code references the "[Code of Practice for the Sustainable Development of Listed and OTC Companies](#)" of the Republic of China (R.O.C.) and relevant laws and regulations, serving as the core guiding principle for formulating the Company's Sustainable Development Policy. The overall operating activities of the Company and its group companies are expected to actively pursue sustainable development alongside business operations.

-  To promote sustainable development, the Company should prioritize the rights and interests of its stakeholders. While pursuing sustainable operation and profitability, the Company should prioritize environmental, social and corporate governance (ESG) factors and incorporate them into the Company's management policies and operational activities.
-  The Company's approach to sustainability is based on the following principles:
 - Implement corporate governance
 - Develop a sustainable environment
 - Promote social welfare
 - Enhance the disclosure of information on enterprise sustainability.
-  Formulating sustainable development policies, systems, or related management guidelines and specific implementation plans: After approval by the board of directors, these should be reported to the shareholders' meeting. When shareholders proposes related sustainable development issues, the Board of Directors shall consider including them in the meeting agenda.
-  For sound sustainable development management, a corporate governance structure should be established to promote sustainability, with a dedicated (or part-time) unit responsible for proposing and executing sustainable development policies, systems, and related management guidelines and promotional programs, and reporting to the board of directors on a regular basis.
-  The company shall comply with environmental regulations and relevant international standards to protect the natural environment properly. The company is committed to improving energy efficiency and using environmentally low-impact renewable materials to ensure the sustainable use of the planet's resources, with the aim of achieving environmental sustainability.

- ✔ Create a positive environment for employees' career development by establishing effective career capability development training programs. Implement reasonable employee welfare measures (including salaries, vacations, and other benefits) and appropriately reflect operational performance or outcomes in employee compensation. Establish regular communication channels for employees to access information and express their opinions.
- ✔ When required by laws and regulations in the place of operation to prepare a sustainability report, internationally recognized standards or guidelines should be adopted to disclose efforts toward sustainable development. It is also advisable to obtain third-party assurance to enhance the reliability of the information



1.3 Identifying Stakeholders and Material Topics

1.3.1 Identification of Stakeholders

This report is based on the AA1000 Stakeholder Engagement Standard, using the five dimensions of "Dependence", "Influence", "Concern", "Responsibility", and "Multiple Perspectives" as criteria. The Sustainable Development Dedicated Unit, along with five major working groups - Corporate Governance, Workplace Well-being, Resource Management, Green Sustainability, and Partnerships - jointly discussed and identified seven major categories of stakeholders, including employees, shareholders, customers, affiliates (including subsidiaries), suppliers, governmental agencies, and non-governmental organizations (NGOs). Through multiple channels, the company collects the major concerns and expectations of each stakeholder group and integrates them into the company's various operational strategies to make the company's operations more collaborative and inclusive.



1.3.2 Identification of Material Topics

Identification Process

This material topic assessment is based on the new GRI:2021 material topic process. Stakeholders assessed the level of concern and likelihood of occurrence for each material topic, after which the Sustainability Dedicated Unit and the working groups identified the actual and potential positive and negative impacts. The process is illustrated as follows: :



Identification of Results

The identification process started with Ubiqconn's core business activities, incorporating international industry norms, sustainability-related industry standards and regulations, and recommendations from external professional consultants. We also examined industry trends and competitive factors. Based on the [three major ESG dimensions](#), we identified [30 key areas of concern](#). Stakeholders were invited to provide feedback on the issues they were concerned about. A total of [188](#) questionnaires were distributed, with [153](#) valid responses collected. The results of the identification of material topics emphasized by stakeholders are as follows.



1.4 Issues of Concern for Stakeholders

Each departmental team actively engages with stakeholders through various channels, ensuring that Ubiqconn's stakeholders can stay informed about the company's operations in a timely manner. This approach also allows the company to understand stakeholders' expectations and provide timely responses.

Stakeholders	Issues of concern	Communication Channel	Communication Frequency	Responsible Unit	Appeal Channels	Response to Chapters or Public Information
Supplier	Taxation Integrity	Supplier ESG Advocacy	Annual	Strategic Procurement Office	uti-supplier@ubiqconn.com	2.7 Tax Policy
	Anti-Competitive Behavior	Supplier ESG Assessment	Annual			2.2 Integrity Management and Anti-Corruption
	Compliance Product Quality and Satisfaction	Disclosure of Information in Annual Reports and Websites	Regular			2.2.1 Anti-competitive behavior 3.2 Product Quality and Satisfaction
Affiliated Companies (Subsidiaries)	Economic Performance	Thematic Education and Training (Online/Physical)	As needed	Human Resources Department	uti-hr@ubiqconn.com	3.1 Operating Performance
	Occupational Safety Management	Company Portal	As needed			5.4 Safety, Health and Well-being
	Compensation and Benefits	Labor-Management Conference	Quarterly			5.1.3 New Hires and Employee Turnover
Employees	Economic Performance,	Employee Welfare Committee	Quarterly	Human Resources Department	uti-hr@ubiqconn.com	3.1 Operating Performance
	Integrity	Company Portal	As needed			2.2 Integrity Management and Anti-Corruption
	Compliance, Compensation and Benefits,	Labor-Management Conference	Quarterly			5.1.3 New Hires and Employee Turnover
	Forced or Compulsory Labor	Thematic Education and Training (Online/Physical)	As needed			5.5 Compliance of International Declaration of Human Rights

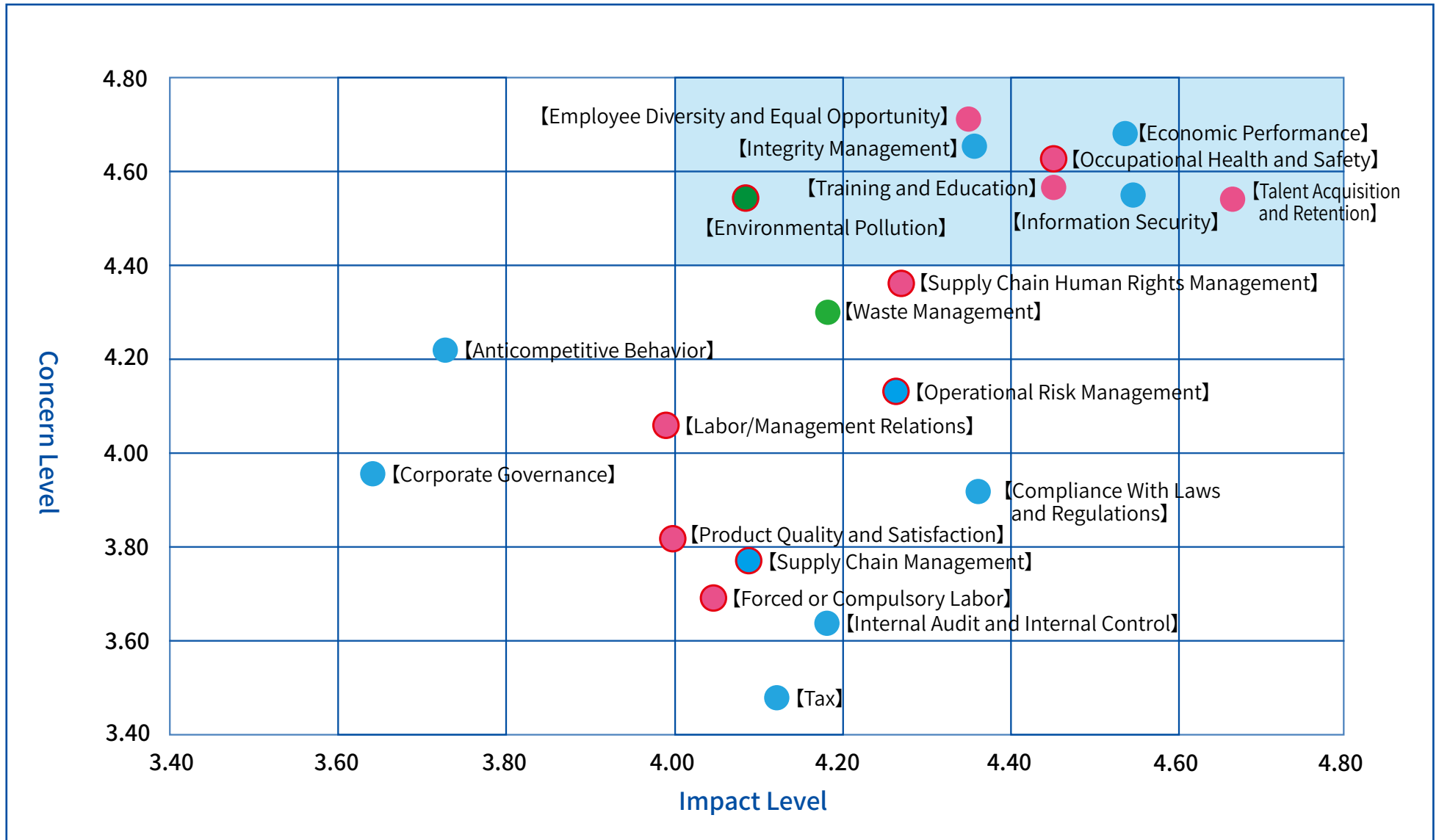
Stakeholders	Issues of concern	Communication Channel	Communication Frequency	Responsible Unit	Appeal Channels	Response to Chapters or Public Information
Customers	Product Quality and Satisfaction	Annual Customer Satisfaction Survey	Annual	Strategic Marketing Department Business Unit	mkt@ubiqconn.com	3.2 Product Quality and Satisfaction
	Occupational Safety, Management	Customer Business Meeting (weekly/monthly/quarterly/annually)	Ad hoc			5.4 Safety, Health and Well-being
	Employee Health Employee Diversity and Equality Environmental Pollution	Responses to Customer ESG Concerns	As needed			5.3 Health Promotion 5.1 Promoting Social Inclusion Chap 4. Developing a Green Environment
Shareholders	Corporate Governance Economic Performance Product Quality and Satisfaction, Operational Risk Management	Investor Service Mailbox	As needed	Corporate Governance and Investor Relations Division	uti-ir@ubiqconn.com	Chap 2. Implementation of Corporate Governance
		Public Information Observation Station	As needed			3.1 Operating Performance
		Spokesperson Mailbox	As needed			3.2 Product Quality and Satisfaction
		Shareholders Meeting	Annual			2.4 Operational Risk Management
Government Agencies	Integrity Compliance Remuneration and benefits	Disclosure of Information in Annual Reports and Websites	Regular	Corporate Governance and Investor Relations Division	uti-ir@ubiqconn.com	2.2 Integrity Management and Anti-Corruption 5.1.3 New Hires and Employee Turnover
		Public Information Observation Station	As needed			
		Dissemination of Decrees (official documents)	As needed			
		Revenue Announcement	Per month			
		ESG mailbox on company website	Ad hoc			

Stakeholders	Issues of concern	Communication Channel	Communication Frequency	Responsible Unit	Appeal Channels	Response to Chapters or Public Information
Non-Governmental Organizations	Integrity, Compliance, Energy and Carbon Emissions, Occupational Safety Management	Disclosure Information in Annual Reports and Websites	Regular	Sustainable Development Division	uti-esg@ubiqconn.com	2.2 Integrity Management and Anti-Corruption Chap 4. Developing a Green Environment 5.4 Safety, Health and Well-being
		ESG mailbox on company website	Regular			
		Social Communication	As needed			

1.5 Disclosure of Material Topics

The material topics for 2023 are based on the preliminary results of the stakeholders' responses on the level of concern and likelihood of occurrence. These results were further discussed in meetings of the Sustainable Development Dedicated Unit and the working groups. During these meetings, members evaluated and discussed stakeholder's concerns, positive and negative impacts, and actual and potential effects of the topics. The Sustainable Development Working Group assessed the impacts as low, medium, or high, considering the possible serious impacts or feasibility on business operations. Finally, the sustainability team identify the material topics relevant to the company's sustainable development for the year, as shown in the table below.

One of the topics identified had a negative impact, but no remediation measures are currently required, and therefore no mechanism for seeking suggestions or raising concerns has been established. These material topics were approved by the Chairman of the Board, and while there may be slight differences between this report and the annual report, the content of this sustainability report shall prevail.



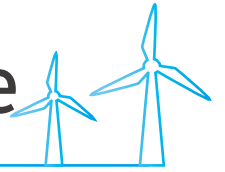
Major Topic	GRI	Impact Level	Sustainability Impact Type	Impact Aspect	Impact Management Strategy
Economic Performance	201	High 4.55	G Investment Value	Positive	"Governance/Economic" Continuous growth creates a positive cycle, enhancing the company's market reputation, product portfolio, and cost structure, which in turn increases investors' confidence in Ubiqconn's investment value.
Information Security	N/A	High 4.55	G Operational Risk, Economic Performance	Positive	"Governance/Economic" The company has implemented information security policies and achieved ISO 27001 certification, effectively controlling information risks and safeguarding business and client confidentiality.
Training and Education	404	Medium 4.45	S Professional Talent	Positive	"Social" Improved compensation and comprehensive employee benefits are key pillars for Ubiqconn's recruitment and retention of professional talent.
Occupational Health and Safety	403	Medium 4.45	S Health Promotion	Positive	Social" Ubiqconn received ISO 45001 certification in 2023, minimizing workplace hazards and promoting employee health, providing a safe working environment.
			S Workforce Recruitment	Negative	Social" Poor environmental management could increase employee turnover and workplace injuries, making recruitment efforts more challenging for the company.
Employee Diversity and Equal Opportunity	405	Medium 4.36	S Fair and Diverse Opportunities	Positive	"Environmental/Social" Creating a diverse, equitable, and inclusive workplace, offering diverse employee backgrounds, fair compensation, and development opportunities, helps attract international talent.
Talent Acquisition and Retention	401	Medium 4.36	S Talent Development	Positive	"Social" To attract top talent, Ubiqconn is simultaneously enhancing retention efforts and developing corporate talent development programs.
Integrity Management	205、206	Medium 4.36	G Corporate Governance and Image	Positive	"Governance" Compliance with professional ethics and regulations, implementing anti-corruption, anti-bribery policies, and encouraging the reporting of violations enhances the company's image and meets the 2024 public listing requirements.
Environmental Pollution	305	Medium 4.09	E Environmental Pollution	Positive	"Environmental" The company actively reduces environmental impacts by conducting greenhouse gas inventories and purchasing renewable energy.

Comparison of 2022 Material Topics: Evaluation of Impact and Continuity, with 2023 Material Topics Including 4 Removed, 3 Added, and 3 Renamed Topics, as Illustrated Below:

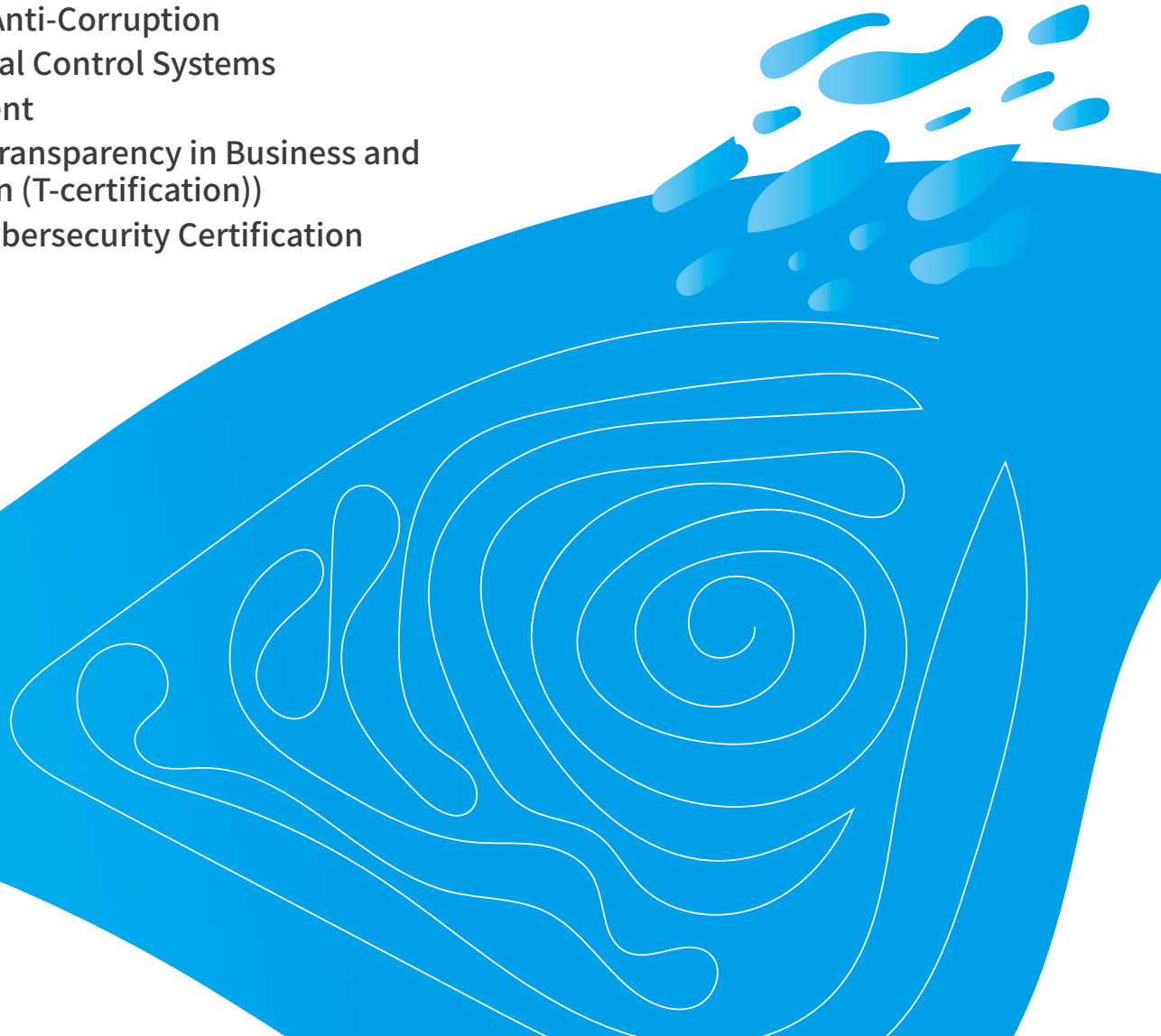
	Annual Materail Topic		GRI	Directions
	2022	2023		
Economic Aspect	Economic Performance	Economic Performance	GRI 201	
		Integrity Management	GRI 205 、 206	New
		Information Security		New
Environmental Aspect	Energy		GRI 302	For topics like "Energy" and "Water," they were removed because energy and water usage in office and plant areas are mostly shared with buildings or parks, making accurate calculation difficult. Additionally, energy emissions are minimal, and thus, their impact on the environment, community, or economy is negligible.
	Emissions	Environmental Pollution	GRI 305	Renamed
	Water		GRI 303	Water resources in office and plant areas are mostly shared with buildings or parks, making accurate calculation difficult
	Waste		GRI 306	Waste disposal is coordinated with the park, and the volume is relatively small, so it has been adjusted to be disclosed as a general topic
	Compliance with Environmental Regulations		GRI 307	This major topic has been elevated to cover all regulatory compliance matters, hence it has been removed as a separate item
Social Aspect	Labor Relations	Talent Acquisition and Retention	GRI 401	Renamed
	Occupational Health and Safety	Occupational Health and Safety	GRI 403	
	Training and Education	Training and Education	GRI 404	Renamed
		Employee Diversity and Equal Opportunity	GRI 405	New

02

Implementation of Corporate Governance



- 2.1 Board of Directors
- 2.2 Integrity Management and Anti-Corruption
- 2.3 Internal Auditing and Internal Control Systems
- 2.4 Operational Risk Management
- 2.5 Professional Certification (Transparency in Business and Anti-Corruption Certification (T-certification))
- 2.6 Information Security and Cybersecurity Certification
- 2.7 Taxes Policy



In accordance with the "Corporate Governance Best Practice Principles for TWSE/TPEX Listed Companies," the "Ethical Corporate Management Best Practice Principles for TWSE/TPEX Listed Companies," and the "Sample Template for Codes of Ethical Conduct for TWSE/TPEX Listed Companies," the Company has formulated Ubiquconn's "Code of Sustainable Development Practices" to establish an effective corporate governance structure and related ethical standards. This framework aims to fulfill our corporate social responsibility and contribute to economic, environmental, and social progress, thereby achieving the goal of corporate governance for sustainable development.

2.1 Board of Directors

Ubiquconn's Board of Directors and management team have long adhered to the principles of transparency in operational and financial information, with a commitment to ethical corporate standards and sound corporate governance. Product development must be continuous in terms of manufacturing technology, rigorous in terms of quality, and timely and considerate in terms of after-sales service. Our employees are expected to maintain harmonious relationships with colleagues, demonstrate trust in the company, and exhibit strong ambition in every role. Ubiquconn proceeds with a steady pace and positive energy to gain the confidence of investors, fully complying with laws and regulations, and emphasizing openness and transparency of information to earn the recognition of stakeholders and the general public.

Furthermore, to strengthen Ubiquconn's commitment to sustainable development, a board-level Sustainable Development Committee (SDC) was established on November 7, 2023. The SDC comprises three independent directors responsible for formulating and overseeing the implementation of policies related to environmental, social, and corporate governance (ESG). The SDC reports to the Board of Directors at least twice a year on the outcomes of implementation and the progress in fulfilling these policies.



2.1.1 Nomination and Election of Directors

The nomination and election system for directors is based on the requirements of the Company's Articles of Incorporation, with consideration given to diversity and independence to ensure there is no conflict of interest. The nomination of directors is submitted to the Board of Directors, which then elects the Chairman. The current term of Directors/Independent Directors consists of professionals with the required expertise or experience necessary for the Company's development. These individuals were introduced or recommended by the Chairman through friends or the management team, and were selected based on their independence and professionalism. The fifth term of the Company's directors was elected at the first extraordinary shareholders' meeting on December 2, 2022, with a term of office from December 2, 2022, to December 1, 2025. The list of directors and their relationship with the Company is outlined below:

Title	Name	Substantial Relationship and Reasons
Chairman	FIC Global, Inc. Representative: Chien, Min-Tz	The founder of the Company and its the Chairman of the Board.
Director	FIC Global, Inc. Representative: Hsu, Ching-Chen	The founder of the Company and its the CEO.
Director	Lin, Sung-Hsi	Mr. Lin Sung Hsi is well-versed in the technology industry, including chips, servers, and ESG (Environmental, Social, and Governance).. His expertise supports the Company's business expansion and provides valuable operational advice.
Director	Tseng, Huai-Yi	Mr. Tsang Huai Yi has a professional background in finance and has served as a finance manager in several internet technology companies. This experience contributes to the financial Stability of the Company and provides valuable financial advice.
Independent Director	Yu, Yung-Kuei	Mr. YuYung Kuei, a partner of a renowned venture capital firm, has extensive experience in investment, technology trends, and operational management. He can provide the Company with industry insights and technical exchanges. Therefore, the Board of Directors has nominated him to serve as an independent director.
Independent Director	Hsiao, Tsu-Tse	Mr. Hsiao Tsu Tse, a former Vice President of an international system integration company, has extensive experience in the information and communications industry as well as system integration. He can offer the Company industry information and alternative perspectives. Therefore, the board of directors has nominated him to serve as an independent director.
Independent Director	Huang, Chung-Liang	Mr. Huang Chung Liang, a financial professional at a domestic semiconductor system company ,has many years of experience in auditing and finance. He can provide the Company with expert financial advice. Therefore, the board of directors has nominated him to sever as an independent director.

2.1.2 Board Members (Gender, Age, Tenure, Professional Background)

Title		Chairman	Director	Director
Name		FIC Global, Inc. Representative: Chien, Min-Tz	FIC Global, Inc. Representative: Hsu, Ching-Chen	Lin, Sung-Hsi
Gender		Male	Female	Male
Age		41~50	61~70	41~50
Employee Status			V	
Experience		MS in Electrical Engineering, UCLA President, FIC GLOBAL, INC. Chief Operating Officer, FIC GLOBAL, INC.	EMBA in IT, National Chengchi University (Incomplete) Bachelor of Electronics, Hwa Hsia College Chief Executive Officer, RuggON Corporation Vice President, FIC GLOBAL, INC. Assistant Vice President, Advantech Co. Vice President, LITE-ON Technology Co.	Bachelor's in Economics, UCLA Senior Manager, Dell Inc. Business Manager, BNP Paribas Securities (Taiwan) Co. Business Manager, Yuanta Securities Co.
Corporate Governance Unit Membership Term		2022/12/2 ~ 2025/12/1	2022/12/2 ~ 2025/12/1	2022/12/2 ~ 2025/12/1
Experience	Management	V	V	V
	Finance			
	Industry Experience	V	V	V
	Professional Knowledge	V	V	V
Expertise	Financial Accounting			
	Leadership and Decision-Making	V	V	V
	Management	V	V	V

Title		Director	Independent Director
Name		Tseng, Huai-Yi	Yu, Yung-Kuei
Gender		Male	Male
Age		41~50	51~60
Employee Status			
Experience		Master's in International Business Management, Tsinghua University, Beijing Bachelor's in Civil and Environmental Engineering, UCLA Vice President of Group Affairs, Trip.com Group Ltd. Chief Financial Officer, Anjuke Inc. Investor Relations, International Finance, and M&A Director and CFO at Baidu Netcom Vice President at Deutsche Bank AG, Hong Kong Branch	Master's in Mechanical Engineering, National Chiao Tung University Bachelor's in Mechanical Engineering, National Cheng Kung University Director and President, Hung Din Venture Capital Co. Investment Manager, China Development Industrial Bank Specialist, Asia Pacific Investment Corp. Development Engineer, Chin Chun Motor Co.
Corporate Governance Unit Membership Term		2022/12/2 ~ 2025/12/1	2022/12/2 ~ 2025/12/1
Experience	Management	V	V
	Finance	V	
	Industry Experience	V	V
	Professional Knowledge	V	V
Expertise	Financial Accounting	V	
	Leadership and Decision-Making	V	V
	Management	V	V

Title		Independent Director	Independent Director
Name		Hsiao, Tsu-Tse	Huang, Chung-Liang
Gender		Male	Male
Age		61~70	41-60
Employee Status			
Experience		Bachelor's in Electronic Engineering, National Taiwan Ocean University Vice President, ST Electronics (Taiwan) Limited Product Manager, Kang Jin Universe Technology Co. IT Manager, Ji Xiang Securities Co. R&D Engineer, UTSI Computer Co.	Master's in Finance, Florida International University Executive Office Chairman's Special Assistant, EVP TECHNOLOGY LLC. (U.S.A.) Taiwan Branch Project Business Manager, Track Systems Division, Siemens AG Finance Project Manager, Otis Elevator Company (Taiwan) Limited
Corporate Governance Unit Membership Term		2022/12/2 ~ 2025/12/1	2022/12/2 ~ 2025/12/1
Experience	Management	V	V
	Finance		V
	Industry Experience	V	V
	Professional Knowledge	V	V
Expertise	Financial Accounting		V
	Leadership and Decision-Making	V	V
	Management	V	V

Note: The Company's board diversity policy aims to increase the proportion of female directors and add directors with expertise in areas such as law and finance. The proportion of female directors or directors of any gender will not be less than one-third. This change is expected to be implemented during the next board election in June 2025.

2.1.3 Board Performance Evaluation Methods

Ubiqconn has established a "Board of Directors Performance Evaluation Methodology", which stipulates that the Boards performance evaluation must be conducted annually. The evaluation should be completed and the results reported to the Board of Directors by the first quarter of the following year. The procedure for evaluating the performance of the Board of Directors is as follows:

1. Determine the units, period and scope of evaluation for the current year (e.g., the entire Board of Directors, individual board members, functional committees, etc.).
2. Establish the evaluation method (e.g., internal self-assessment by the Board, self-assessment by individual board members, commissioning an external professional organization, expert evaluation, etc.).
3. Select the appropriate unit to conduct the evaluation.
4. Each responsible unit collects information related to the activities of the Board of Directors and distributes relevant self-assessment questionnaires, such as the "Board Performance Self-Assessment Questionnaire," the "Individual Board Member Self-Assessment Questionnaire," and the "Audit Committee Performance Self-Assessment Questionnaire." The coordinating unit then compiles the collected data and prepare a report based on the evaluation criteria. This report is submitted to the Board of Directors to review and guide improvements.

Measures for evaluating the performance of the Board of Directors include the following five major areas:

1. Degree of participation in the Company's operations.
2. Improvement in the quality of Board's decision making.
3. Composition and structure of the Board of Directors.
4. Election and Continuing Education of Directors.
5. Internal control.



Measures for evaluating the performance of board members (self and peers) include the following six dimensions:

1. Mastery of the company's goals and tasks.
2. Recognition of Directors' duties.
3. Degree of participation in the Company's operations.
4. Internal relationship management and communication.
5. Directors' professional and continuing education.
6. Internal control.



Functional Committee performance evaluation measures include the following five dimensions:

1. Degree of participation in the Company's operations.
2. Recognition of the Functional Committee's responsibilities.
3. Improvement in the quality of decision-making in the Functional Committee.
4. Composition and selection of members of the Functional Committee.
5. Internal control.



The results of the 2023 performance evaluation (self-assessment) for the Board of Directors, Audit Committee, and Compensation Committee were reported to the Board of Directors on March 13, 2024, and published in Ubiqconn's Annual Report to Shareholders and on the Company's website. Ubiqconn's directors rated the self-assessment results of the overall Board operations, individual directors, and functional committees as "excellent." For more information, please refer to Ubiqconn's 2023 Annual Report to Shareholders or the Company's website (<https://reurl.cc/8Xom5o>).

2.1.4 Board of Directors Remuneration policies

An analysis of the total remuneration paid by the Company and all consolidated entities to the Company's directors, supervisors, general managers, and deputy general managers as a percentage of after-tax net profit in the individual or consolidated financial statements:

Item \ Fiscal Year	2022		2023	
	The Company	All Companies in Consolidated Reports	The Company	All Companies in Consolidated Reports
Directors	6.33%	7.52%	3.99%	3.99%
Supervisors	—	—	—	—
President & Vice President	10.87%	10.87%	9.17%	9.17%

The policy, standards, and structure of remuneration, the procedure for determining compensation, and their correlation with business performance and future risks:

A. Directors and Supervisors

The remuneration of directors in the Company includes transportation allowances and attendance fees for attending board meetings and functional committee meetings, as well as fixed compensation for functional committees.

The Company's policy on remunerating directors and supervisors is stipulated in the Company's articles of corporation. In years of profitability, up to 1.5% may be allocated by the Board of Directors for director and supervisor remuneration. The evaluation of director remuneration allocated annually under the articles of corporation, as reported to the shareholders' meeting, is determined by the Board of Directors, taking into account key factors such as individual contributions to the Company's performance, future risks, and industry benchmarks, in addition to the overall operational performance of the Company.

B. President and Vice Presidents

The remuneration of the Company's president and vice presidents includes salary, bonuses, and employee compensation. Key factors in evaluating remuneration include the position held, responsibilities undertaken, and contributions to the Company, as well as industry benchmarks. In addition, employee compensation may be allocated not less than 1% annually by the Board of Directors, as stipulated in the Company's articles of corporation, in profitable years.

2.1.5 Board Member's Training and Development

Ubiqconn's directors participate on an ad-hoc basis in corporate governance and ESG education and training organized by the Securities and Futures Institute (SFI) and the Taiwan Corporate Governance Association (CGA). In 2023, each director received more than the recommended 6 hours of training.

Title	Name	Date of Appointment	Date of Training and Education	Education Organizer	Education Course	Education Hours	Total Training Hours for the Year
Independent Directors	Yu, Yung-Kuei	2022/12/02	2023/09/26	Corporate Operating and Sustainable Development Association	Digital Transformation: Innovating for the Future and New Thinking in Risk Management	3	12
			2023/09/20	Corporate Operating and Sustainable Development Association	Corporate Governance and Securities Regulations - Legal Framework and Practical Case Studies on Insider Trading	3	
			2023/08/18	Corporate Operating and Sustainable Development Association	Exploration of Business Ownership Risk Management and Independent Director System	3	
			2023/07/26	Corporate Operating and Sustainable Development Association	Due Diligence and Financial Evaluation in Mergers and Acquisitions	3	

Title	Name	Date of Appointment	Date of Training and Education	Education Organizer	Education Course	Education Hours	Total Training Hours for the Year
Independent Directors	Huang, Chung-Liang	2023/02/06	2023/10/24	Corporate Operating and Sustainable Development Association	Legal Framework and Practical Case Studies on Insider Trading	3	12
			2023/09/20	Corporate Operating and Sustainable Development Association	Corporate Governance and Securities Regulations - Legal Framework and Practical Case Studies on Insider Trading	3	
			2023/08/18	Corporate Operating and Sustainable Development Association	Exploration of Business Ownership Risk Management and Independent Director System	3	
			2023/07/26	Corporate Operating and Sustainable Development Association	Due Diligence and Financial Evaluation in Mergers and Acquisitions	3	
Independent Directors	Hsiao, Tsu-Tse	2022/12/02	2023/09/20	Corporate Operating and Sustainable Development Association	Exploration of Business Ownership Risk Management and Independent Director System	3	12
			2023/08/18	Corporate Operating and Sustainable Development Association	Exploration of Business Ownership Risk Management and Independent Director System	3	
			2023/08/07	Taipei Exchange (TPEX)	Management of Ownership Risks and the Role of Independent Directors	3	
			2023/07/26	Corporate Operating and Sustainable Development Association	Due Diligence and Financial Evaluation in Mergers and Acquisitions	3	

Title	Name	Date of Appointment	Date of Training and Education	Education Organizer	Education Course	Education Hours	Total Training Hours for the Year
Representative of Corporate Directors	Chien, Min-Tz	2022/12/02	2023/09/20	Corporate Operating and Sustainable Development Association	Corporate Governance and Securities Regulations - Legal Framework and Practical Case Studies on Insider Trading	3	9
			2023/08/18	Corporate Operating and Sustainable Development Association	Exploration of Business Ownership Risk Management and Independent Director System	3	
			2023/07/26	Corporate Operating and Sustainable Development Association	Due Diligence and Financial Evaluation in Mergers and Acquisitions	3	
Representative of Corporate Directors	Hsu, Ching-Chen	2022/12/02	2023/09/20	Corporate Operating and Sustainable Development Association	Corporate Governance and Securities Regulations - Legal Framework and Practical Case Studies on Insider Trading	3	12
			2023/09/04	Financial Supervision Commission (FSC)	14th Taipei Corporate Governance Forum	3	
			2023/08/18	Corporate Operating and Sustainable Development Association	Exploration of Business Ownership Risk Management and Independent Director System	3	
			2023/07/26	Corporate Operating and Sustainable Development Association	Due Diligence and Financial Evaluation in Mergers and Acquisitions	3	

Title	Name	Date of Appointment	Date of Training and Education	Education Organizer	Education Course	Education Hours	Total Training Hours for the Year
Board Member	Lin, Sung-Hsi	2022/12/02	2023/10/20	Corporate Operating and Sustainable Development Association	Labor Incident Act Practices	3	12
			2023/09/26	Corporate Operating and Sustainable Development Association	Digital Transformation: Innovating for the Future and New Thinking in Risk Management	3	
			2023/09/20	Corporate Operating and Sustainable Development Association	Corporate Governance and Securities Regulations - Legal Framework and Case Analysis of Insider Trading	3	
			2023/08/18	Corporate Operating and Sustainable Development Association	Initiation of Succession Planning - Employee Compensation Plans and Equity Succession	3	
Board Member	Tseng, Huai-Yi	2022/12/02	2023/09/20	Corporate Operating and Sustainable Development Association	Big Data Analytics and Fraud Prevention	3	9
			2023/09/08	Taiwan Corporate Governance Association (TCGA)	Digital Transformation: Envisioning the Future, New Perspectives in Risk Management	3	
			2023/08/18	Taiwan Corporate Governance Association (TCGA)	Corporate Governance and Securities Regulations - Legal Framework and Case Analysis of Insider Trading	3	

2.1.6 Conflict of Interest Recusal by Board Members

Recused Director	Board Meeting Date	Session	Proposal	Recusal Reasons & Voting Participation
FICG Rep.: Hsu Ching-Chen	2023/05/09	5th Term 5th Session	Distribution of Managerial Staff Compensation	Due to Director Hsu Ching-Chen holding a manager position, there was a conflict of interest, leading to her abstention from discussion and resolution. Following consultation by the Chair with all attending directors (total of 6), no objections were raised, and the decision was unanimously approved.
FICG Rep.: Hsu Ching-Chen	2023/11/07	5th Term 8th Session	Special Bonus for Managers in 2023	Due to Director Hsu Ching-Chen holding a manager position, there was a conflict of interest, leading to her abstention from discussion and resolution. Following consultation by the Chair with all attending directors (total of 6), no objections were raised, and the proposal was unanimously approved.
FICG Rep.: Chien Min-Tz, Hsu Ching-Chen	2023/11/07	5th Term 8th Session	Retroactive Recognition of the Company's Acquisition (Lease) of Real Estate Usage Rights from Related Parties	As corporate directors FICG and FIC are related parties, represented by Chairman Chien Min-Tz and Director Hsu Ching-Chen, they opted to recuse themselves from discussion and resolution on this proposal. After consultation by the Chair with all attending directors (total of 5), no objections were raised, and the proposal was unanimously approved.
FICG Rep.: Chien Min-Tz, Hsu Ching-Chen	2023/11/07	5th Term 8th Session	Retroactive Recognition of Contracts for Computer Software Licensing between the Company and Affiliates	Given that corporate director FICG is a related party, represented by Chairman Chien Min-Tz and Director Hsu Ching-Chen, they opted to recuse themselves from discussion and resolution on this proposal. Following consultation by the Chair with all attending directors (total of 5), no objections were raised, and the proposal was unanimously approved.
FICG Rep.: Hsu Ching-Chen	2024/03/13	5th Term 10th Session	Employee Share Subscription Distribution Plan for Cash Capital Increase by Issuing New Shares	As the representative of corporate director FICG, Hsu Ching-Chen also served as a manager of the Company, leading to her recusal from discussion and resolution on this proposal. After consultation by the Chair with all attending directors (total of 6), no objections were raised, and the proposal was unanimously approved.

2.2 Integrity Management and Anti-Corruption

2.2.1 Integrity Management and Anti-Corruption Prevention Measures

Based on an assessment, the Company has identified areas with higher risks of unethical or corrupt behavior and established the following preventive measures:

A. Anti-Corruption and Fraud Risk Prevention Measures:

- Establish a comprehensive internal control system to prevent fraudulent activities.
- Implement education and training programs, requiring managers to sign an Integrity Management Declaration when assuming office.
- Strengthen corporate governance by appointing independent directors and setting up a whistleblower email account to enhance supervision of the management.

B. Commercial Bribery Risk Prevention Measures:

- Develop an anti-bribery policy and provide regular training to employees to raise awareness of legal responsibilities.
- Establish a reporting mechanism that encourages employees and customers to report bribery activities.
- Sign anti-bribery agreements with suppliers and partners to ensure all business transactions are lawful and compliant.



2.2.2 Integrity Management and Anti-Corruption Education and Training

The Company's "Code of Ethical Conduct" and "Integrity Management Operating Procedures and Behavioral Guidelines" mandate fair trade and anti-corruption clauses, ensuring that ESG principles permeate the Company's internal and external business activities. The Company also implements communication mechanisms to ensure that ESG-related grievance and feedback channels are available to all stakeholders, and these channels help confirm the effectiveness of remediation measures. The Company encourages employees to raise concerns related to business practices through labor-management meetings.

In 2023, the Company completed integrity management and anti-corruption policy promotion and training for the Board of Directors, senior managers, and employees, as detailed below:

1. All seven members of the Company's Board of Directors (100%) received a presentation on integrity and anti-corruption policies and procedures during the Board meeting on November 7, 2023.
2. A total of 376 employees (97%) completed an online training course on integrity and anti-corruption policies and procedures on September 14, 2023.



2023 Integrity Management Operating Procedures and Behavioral Guidelines Education and Training

	New Employees (less than three months of service)	Existing Employees
Trained (persons)	56	376
Total	149	389
Training ratio	37.6%	96.7%

- The training was primarily conducted in the Company's subsidiaries in Taiwan, including three locations: [Neihu](#), [Zhonghe](#), and [RuggON](#), covering 98.4% of employees. The U.S. subsidiary will be included in the training program starting in 2024.
- Upon appointment, the Company's directors and senior managers are required to sign a declaration of adherence to the Integrity Management Policy. To date, [all 7 directors \(100%\)](#) and [14 senior managers \(100%\)](#) have signed the declaration.
- In 2023, the Company did not receive any reports of unethical behavior or corruption. For additional information on integrity management, please refer to [page 41 of the 2023 Annual Report to Shareholders](#).

2.2.3 Anti-Competitive Behavior

The Company has established the "[Integrity Management Code](#)" and "[Integrity Management Operating Procedures and Behavioral Guidelines](#)," which clearly prohibit engaging in unfair competitive practices. The Company conducts its business activities in compliance with the Fair Trade Act and relevant competition laws in its operating regions. The Company is prohibited from engaging in practices such as price fixing, bid rigging, limiting output and quotas, or dividing markets by allocating customers, suppliers, operating regions, or business types.

In 2023, the Company did not engage in any anti-competitive or antitrust behaviors.

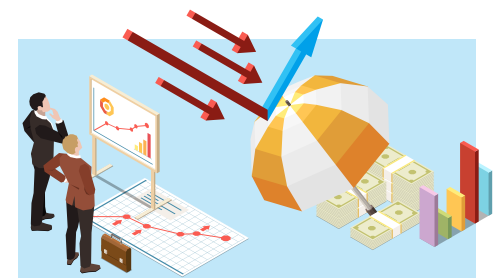
2.3 Internal Auditing and Internal Control Systems

In accordance with the "Guidelines for the Establishment of Internal Control System for Public Companies" issued by the Financial Supervisory Commission (FSC) of the Executive Yuan and related laws and regulations, the Company has formulated an internal control system, which has been approved by the Board of Directors. This system has been implemented and executed in the Company's various operating activities to promote the Company's sound operation and to ensure that the Company's policies and regulations achieve the three major objectives: enhancing operational effectiveness and efficiency, ensuring the reliability of financial reporting, and compliance with laws and regulations. The internal control system covers all day-to-day operational activities, including key operational cycles, information management, and other management controls. It has been certified to various international standards, such as ISO 9001, ISO 14001, ISO 27001 and ISO 45001.



2.4 Operational Risk Management

To cultivate a quality corporate culture and uphold corporate ethics and the 14 company's image, the Company has formulated the "Corporate Governance Code", "Integrity Management Code", and "Integrity Management Procedures and Behavioral Guidelines" in accordance with the "Company Law", "Securities and Exchange Act", and the "Code of Corporate Governance Practices for Listed Companies". The company is committed to conducting due diligence on irregularities, protecting the named reporting officer from using their position for improper personal or familial gain, and strictly prohibiting the disclosure of customer privacy. The Company ensures that procedures for reporting, disciplinary actions, and complaints are in place. The Company's "VMSG" (Vision, Mission, Strategy, Goal), and "Core Values" (Curiosity, Empathy, Agility, Can-do attitude, Discipline), and management functions are regularly reviewed and must be adhered to by the relevant personnel. These values are implemented in the half-yearly and annual performance appraisals. Any violation of the relevant regulations will be addressed according to the Company's management rules and regulations.



2.5 Professional Certification (Transparency in Business and Anti-Corruption Certification (T-certification))

In 2023, the Company was certified by T-certification (ID: TC3231-9904) for anti-corruption due diligence. This certification demonstrates the company's compliance with anti-bribery laws and our commitment to business transparency, making The Company a valued business partner for multinational corporations.



2.6 Information Security and Cybersecurity Certification

The Company has always prioritized the protection and security of customer information, maintaining a high level of vigilance regarding information security issues. In 2023, the Company experienced no leakage of customer information, demonstrating the Company's strong commitment to information security and effective management. To further strengthen these measures and prevent potential security issues, the Company achieved ISO 27001 certification in 2023, ensuring the confidentiality, integrity, and availability of organizational information. With ISO 27001 certification, the Company has strengthened the identification and management of information security risks and established comprehensive information security policies and processes to effectively guard against potential security threats. In 2024, the Company will also implement email backup and offline backup solutions. This certification has not only improved the Company's internal information security but also provided a more reliable and secure service environment for our customers. Moving forward, the Company will continue to invest resources to strengthen employees' information security awareness training and work closely with experts from relevant organizations to jointly address the ever-changing information security challenges, ensuring that customers' information is protected and secured to the greatest extent possible.

2.7 Taxes Policy

2.7.1 Tax policy

Ubiqconn's tax policy is to pay reasonable taxes in order to contribute to the local social and economic environment of the countries in which it operates. The company refrains from aggressive tax arrangements and complies with all relevant tax laws and regulations.

Ubiqconn and our subsidiaries shall be guided by the following principles:

- Comply with all tax regulations and the spirit of the legislation of the countries in which we operate.
- Conduct intercompany transactions on a regular basis and in accordance with internationally recognized transfer pricing standards issued by the Organization for Economic Cooperation and Development (OECD).
- Financial reporting information is transparent, and handle tax disclosures in accordance with relevant regulations and standards.
- No use of tax havens or tax planning for tax avoidance purposes.
- No transfer of profits generated by the Company to countries with low tax rates.
- Build a respectful relationship with the tax authorities based on mutual trust and transparency of information.
- Based the Company's key decisions on our operations, considering the impact of taxes and leases to find the most appropriate solution.
- Analyzing the operating environment and applying management mechanisms for tax risk assessment.



2.7.2 Tax Governance

Ubiquonn complies with the tax laws and regulations of the countries in which it operates. Any adverse changes in tax laws and regulations could increase the Company's effective tax rate and adversely affect results of operations. In order to effectively manage tax risk, Ubiquonn complies with tax laws and regulations, understands the current tax costs and filing status, addresses tax issues based on the level of tax risk and urgency of the project, and regularly reviews the results of our efforts.

The day-to-day tax administration and management of Ubiquonn is delegated to the Head of Accounting, who is assisted in the fulfillment of tax obligations by his financial colleagues. In addition, tax processing and reporting is assisted by professional services of an outside tax consulting firm with enhanced expertise and an accounting firm, and Ubiquonn's Board of Directors has delegated to the Audit Committee the responsibility of overseeing the quality and integrity of the Company's performance of our accounting, auditing and financial reporting processes and financial controls, and regularly reviews significant matters including accounting policies and procedures, internal control systems, legal compliance, and corporate risk management. We regularly review significant matters, including [accounting policies and procedures](#), [internal control systems](#), [legal compliance](#), and [corporate risk management](#), with tax compliance included in legal compliance.

2.7.3 Tax Payment Status

Ubiquonn and the subsidiaries will pay the following taxes for the year 2022:

Unit: NT\$ Thousand

Countries	Operating Income	Net Income Before Tax	Income Tax (Paid to Government Entities)	Current Income Tax Expense
Taiwan	3,435,620	215,106	28,464	7,914
United States of America	44,211	-11,985	0	19
Total	3,479,831	203,121	28,464	7,933

Note:

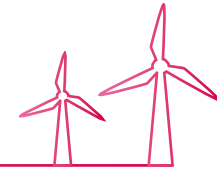
The revenue, net income before tax, and tax information in this table are derived from the sum of local audited financial data and do not exclude intra-group related party transactions.

2.7.4 Effective tax rate

The Company's effective tax rate and cash tax rate in 2022 were 18.10% and 13.21%, respectively. The statutory income tax rate of 20% in the ROC is mainly due to the company's application for investment tax credits for research and development expenditures in accordance with the "Regulations on Promoting Industrial Upgrading and Industrial Innovation".



03 Creating Sustainable Performance



- 3.1 Operating Performance
- 3.2 Product Quality and Satisfaction



3.1 Operating Performance

The Company and its subsidiary, RuggON, offer design, manufacturing, and sales services for rugged industrial computers and embedded boards. These products emphasize ubiquitous connectivity and are utilized in diverse applications such as maritime, government solutions, office automation, voting machines, satellite communications, agriculture, mass transportation, and logistics. Due to the harsh conditions in many of these fields, the products are required to exhibit high stability and reliability.

The Company focuses on the challenging **mobile application market** within the industrial computer sector. To meet the demands of these applications, **the products are designed for versatile use across different environments**, accommodating extreme temperatures, humidity, salt exposure, and vibration. Given the lengthy pre-development time for such products, they have longer life cycles, with a priority on stability over cutting-edge specifications. The Company employs semi-standardized and customized product specifications, collaborating closely with customers to develop a small but diverse product range. This flexibility in design, development, and production enables the Company to meet long-term customer supply needs while providing ongoing technical support, resulting in high barriers to entry and strong customer loyalty.

As a provider of rugged mobile solutions, the Company is committed to innovation and excellence in all areas of application. In addition to serving urban areas and regions with high network coverage, the growing demand for efficient and reliable communication solutions in remote areas and oceans, where traditional networks are lacking, has led the Company to integrate satellite communication technology into its rugged products. This integration enables the Company to deliver more efficient, broader, and reliable communication solutions. Additionally, leveraging its extensive experience in maritime custom solutions, the Company has expanded into other fields, such as precision agriculture and transportation, under the **RuggON brand**, offering specialized solutions for niche markets.

In alignment with global ESG initiatives, and to meet the sustainability demands of customers in Europe and the United States, the Company has incorporated ESG and green product concepts into its product development process. From conceptualization to design, development, production, and product recycling, ESG principles are embedded throughout. The Company's ultimate goals include increasing production capacity, reducing production costs, enhancing sales competitiveness, and expanding market share.

► Industry Value Chain

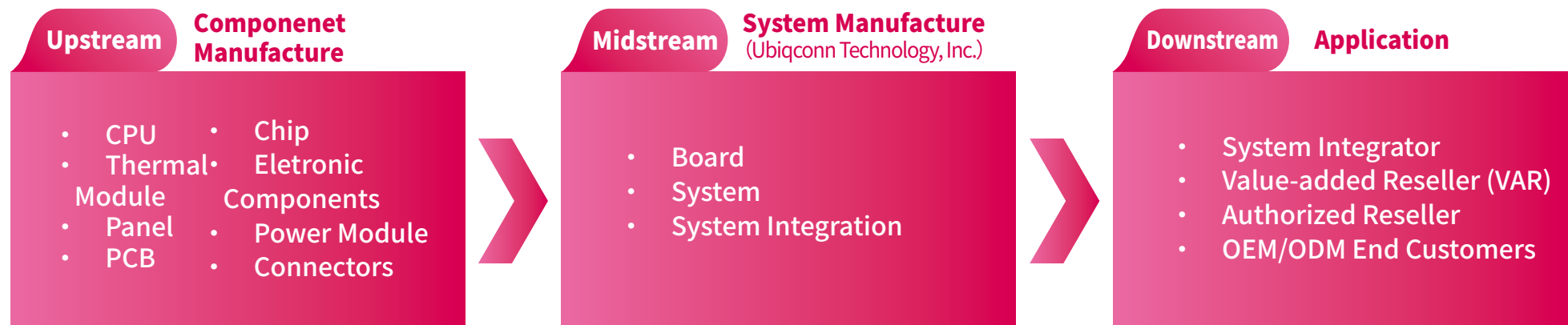
The relationships within the industry's upstream, midstream, and downstream segments are as follows:

Upstream: This includes components such as CPUs, thermal modules, LCD panels, printed circuit boards (PCBs), semiconductor chips, electronic components, power supplies, and connectors.

Midstream: This covers single-board computers, barebone systems, and system integration services.

Downstream: This segment comprises system integrators, value-added resellers, distributors, and OEM/ODM end customers.

The Internet of Things (IoT) ecosystem is built through collaborative efforts across the upstream, midstream, and downstream segments, involving different types of companies working together to provide effective services to customers, resulting in strong cooperative relationships.



► Revenue Statistics by Sales Region

According to the Bureau of Statistics of the Ministry of Economic Affairs of the ROC, the total sales value of industrial computers in the ROC during FY2023 was **NT\$58,936,633 thousand**. Based on the Company's net income of **NT\$3,721,340 thousand** in FY2023, the market share was approximately **6.31%**, indicating that there is still room for significant growth in the future. Meanwhile, the market for the Company's products and services spans globally, covering **Taiwan, the U.S., Australia, the Netherlands, and other countries**. External sales accounted for **97%** of revenue, while domestic sales accounted for **3%**. The market size and significance of each region are summarized in the table below:

Revenue statistics by sales region



District		2020		2021		2022		2023	
		Amount	%	Amount	%	Amount	%	Amount	%
Domestic Sales		16,611	1.03	12,291	0.38	68,770	2.07	122,161	3.28
Export	United States of America	700,356	43.31	1,654,368	51.49	1,787,322	53.92	1,473,914	39.61
	Australia	314,143	19.43	311,433	9.69	285,587	8.61	457,812	12.30
	Netherlands	283,543	17.53	587,305	18.28	483,418	14.58	503,128	13.52
	Othes	302,536	18.71	647,834	20.16	689,938	20.82	1,164,325	31.29
	Subtotal	1,600,578	98.97	3,200,940	99.62	3,246,265	97.93	3,599,179	96.72
Total		1,617,189	100	3,213,231	100	3,315,035	100	3,721,340	100

Statement of Comprehensive Income

Unit: NT\$ Thousands

Item	2023
Operating income	3,721,340
Operating Costs	2,926,502
Net operating margin	794,838
Operating Expenses (Payment to employees for salaries and benefits, etc.)	481,191
Operating profit and loss	313,647
Non-operating income and expenses	5,820
Community/welfare organizations/public welfare expenditure, etc.	0
Profit before income tax	319,467
Net profit for the period from continuing operations	319,467
Income tax (paid to government entities)	61,599
Net profit (loss) for the period	257,868
Other comprehensive income for the period (net of tax)	165
Total comprehensive income for the period	258,033
Net gain on reinvestment	0
Earnings per share	3.44
Distribution of 2023 Shareholder Cash Dividends (NT\$1.00 per share)	86,000

Note: For other directly reported economic values, please refer to page 107 of the 2023 Annual Shareholders' Report

Yearly Comparison of Revenue Performance by Product

Unit: NT\$ Thousands

Product Category	2020		2021		2022		2023	
	Sales Amount	%	Sales Amount	%	Sales Amount	%	Sales Amount	%
Industrial Computers	1,404,575	86.85	2,446,922	76.15	2,697,069	81.36	2,682,469	72.08
Embedded Boards	166,291	10.28	599,780	18.67	441,407	13.32	508,930	13.68
Others	46,323	2.87	166,529	5.18	176,559	5.32	529,941	14.24
Total	1,617,189	100	3,213,231	100	3,315,035	100	3,721,340	100



3.2 Product Quality and Satisfaction

3.2.1 Product Quality

The Company adheres to the **ISO9001** and **QC080000** management frameworks, incorporating green design concepts into product design and development. During the design and development stage, we integrate the Life Cycle Assessment (LCA) concept into our products. 100% of products undergo safety compliance testing, ensuring that they meet customer requirements, environmental regulations, energy consumption labels, and safety standards across various regions.

The Company places great emphasis on the health and safety of product users. **All products, during the design and development stage, undergo 100% safety testing for both the product and its batteries to ensure compliance and safety.**

Regulatory Compliance:

- CB IEC 62368 (Product Safety): **100% compliance**
- CB IEC 62133 (Battery Safety): **100% compliance**
- EU RoHS Directive (Restriction of Hazardous Substances): **100% compliance**
- WEEE (Waste Electrical and Electronic Equipment Directive): **100% compliance**
- California CA65 (Safe Drinking Water and Toxic Enforcement Act): **100% compliance for products entering California**

The Company had no product or service-related non-compliance incidents in 2023.

The Company actively promotes energy efficiency and continues to develop green products. The subsidiary, RuggON Corporation, has had its Luna 3 product certified under Energy Star 8.0 energy consumption standards, and another model, the PX501, is expected to receive certification in 2024.

3.2.2 Customer Satisfaction

The Company clearly identifies the main functions and performance of all products developed and sold, ensuring no misleading statements are made, while actively promoting environmentally friendly products and emphasizing their sustainability.

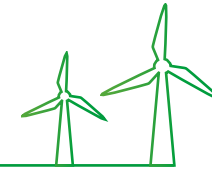
All of the Company's products are labeled with detailed safety and regulatory information, including energy consumption, power usage, and safety testing marks required by the relevant countries, such as FCC, CE, and CCC. Additionally, clear operating instructions and safety warnings are available on the official product website.

To manage customer complaints, the Company has established email channels and customer service contact points, ensuring prompt responses **within 48 hours** to customer complaints and suggestions. The Company also regularly collects market survey data and customer feedback. In 2023, there were **no incidents of non-compliance or customer complaints related to product labeling**.

Furthermore, Ubiqconn continues to conduct customer satisfaction surveys, issued by the Customer Service Department, to customers who have regularly received after-sales services after purchasing Ubiqconn products. The goal is to gauge customer satisfaction with the "Warranty Enforcement Status." **In 2023, the overall satisfaction rate reached 99.5%.**



04 Developing a Green Environment



- 4.1 Energy Resource Management
- 4.2 Greenhouse Gas Emissions
- 4.3 Water Resources Management
- 4.4 Waste Management
- 4.5 Climate-Related Financial Disclosures



Ubiqconn is committed to the developing a green environment and plans to promote the use of recycled materials in our products from the outset. This initiative aims to reduce reliance on virgin resources and minimize the impact of our production processes. In 2023, Ubiqconn embarked on a series of production and testing phases to evaluate the effectiveness of recycled materials in our products. Aligned with the Company's commitment to sustainability, Ubiqconn will continue investing in research and development of recycling technologies to promote the widespread use of recycled materials. The company will also strengthen collaboration with supply chain partners to achieve more sustainable and environmentally friendly production processes.

In 2023, Ubiqconn did not face any situation where environmental pollution affected our surplus and competitive position. Ubiqconn is committed to environmental protection by proactively addressing environmental issues and making improvements in compliance with laws and regulations.

4.1 Energy Resource Management

Ubiqconn expanded its workforce from 315 to 389 employees in 2023, which affected total electricity consumption due to the increased number of people in the Neihu office space. Despite this growth, Ubiqconn remained committed to carbon reduction throughout 2023, successfully reducing electricity intensity and average electricity consumption per person by 8.8% and 17.1%, respectively.

	2022	2023
Total Electricity Consumption (kWh)	1,075,092	1,039,512
Electricity energy Consumption (kWh*3.6 = MJ)	3,870,332	3,963,769
Annual Revenue (NTD million)	3,315	3,721
12/31 Number of Full-time Employees	315	389
Annual Carbon Emission Coefficient	0.495	0.494
Power Intensity (Total Electricity Consumption MJ)/Million Revenue)	1,168	1,065
Energy intensity per capita (MJ/employee)	12,287	10,190
Average Electricity Consumption per person (kWh / Number of full-time employees)	3,413	2,672

Notes:

- In 2022, due to differences in the original calculation method, the data has been recalculated on a monthly basis, and the revised figures are provided above.
- The personnel in this table primarily includes employees from the Neihu office and Zhonghe plant.

4.1.1 Carbon Reduction Actions

In 2023, Zhonghe and part of the Neihu facility replaced traditional lamps with LED lighting fixtures, totaling approximately 285 units. This investment, costing about NT\$230,000, resulted in electricity savings of 22,872.96 kWh, equivalent to a reduction of 11.322 tons of CO₂e.

	Region	Total (units)	Area Wattage (23*units)	Months of use	Hours of use (Months of use * 8H * 22 days)	Utilization in 2023
Improved LED Flat Panel Light (Wattage=23/lamp)	Neihu 6F	140	3,220	7	1,232	-
	Zhonghe	145	3,335	17	2,992	-
	Subtotal	285	6,555	24	4,224	27,688.32
Before Improvement T5 lamps (Wattage=42/per lamp)		285	11,970	24	4,224	50,561.28
Power saving (kWh)						22,872.96
Megajoule (MJ)						82,342.656
Carbon reduction per year (ton-CO ₂ e)						11.30

Notes:

1. The data in the 2022 Lighting Improvement Report is based on a comparison between T5 and LED flat panel lamps.
2. Replacement of LED flat panel lights: 140 units in Neihu, 130 units in Zhonghe I building, and 15 units in Zhonghe H building.
3. Carbon reduction per year (tons of CO₂e) = Electricity savings * 0.494 / 1000.
4. Citing the 2022 Electricity Emission Factor announced by the Energy Bureau of the Ministry of Economic Affairs.
5. This energy-saving plan also received an energy-saving subsidy of NT\$51,450 from the Taipei City Government.



4.2 Greenhouse Gas Emissions

bsi.
Opinion Statement

Greenhouse Gas Emissions Verification Opinion Statement

This is to verify that: FIC Global, Inc. 大英全球投資建設股份有限公司
 台辦, No. 300, Yanggang St., 台北市, Taipei City 內湖區, 港光路 300 號, 8 樓, 114718

Holds Statement No.: GHGEV 806889

Verification opinion statement
 As a result of carrying out verification and validation procedures in accordance with ISO 14064-3:2018, it is the statement for mixed engagement including reasonable assurance for verification activity as well as statement of agreed-upon procedures (AUP) contains the following:

- The Greenhouse Gas Emissions with FIC Global, Inc. for the period from 2023-01-01 to 2023-12-31 was verified and validated.
- The verified organization-level greenhouse gas emissions include direct greenhouse gas emissions 69,1696 tonnes of CO₂ equivalent and indirect greenhouse gas emissions from imported energy 686,7438 tonnes of CO₂ equivalent.
- FIC Global, Inc. has defined and explained its own process and pre-determined criteria for significance of indirect Greenhouse Gas Emissions and quantify and report these identified significant emissions accordingly.

For and on behalf of BSI: *Peter Pi*
 Managing Director, BSI Taiwan, Peter Pi
 Originally Issue: 2024-06-03 Latest Issue: 2024-06-24 Page: 1 of 4

...making excellence a habit™

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Statement No.: GHGEV 806889

The Greenhouse Gas Emissions Verification activities are based on reasonable level of assurance:

- The data and information of greenhouse gas emissions are based on historical in nature, and no material misstatements for the period from 2023-01-01 to 2023-12-31 Greenhouse Gas Emission calculation was revealed.
- Data quality was considered acceptable in meeting the principles as set out in ISO 14064-3:2018.
- The emission factor for electricity of year 2023 is 0.494 kgCO₂ per kWh.

EMISSIONS	Notes	tonnes CO ₂ e
Category 1: Direct GHG emissions and removals		69,169.6
1.1 Stationary combustion		0.0000
1.2 Mobile combustion		10,336.6
1.3 Industrial processes (anthropogenic systems)		0.0000
1.4 Fugitive (anthropogenic systems)		53,832.8
1.5 Land use, land-use change and forestry		0.0000
Direct emissions in tonnes of CO ₂ e from biomass		0.0000
Category 2: Indirect GHG emissions from imported energy		686,743.8
2.1 Indirect emissions from imported electricity	Location-based approach	686,743.8
	Market-based approach	81,631.1026
Indirect emissions from imported electricity	Market-based approach	866,345.2
2.2 Indirect emissions from imported energy (steam, heating, cooling and compressed air)		0.0000

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Agreed upon procedures (AUP)

- AUP are specific types of verification activities, BSI has performed the evidence-gathering procedures for the period from 2023-01-01 to 2023-12-31
- BSI do not express any assurance on the GHG emissions, removals and storage in listed below.

EMISSIONS	Notes	AUP Item(s)	tonnes CO ₂ e
Category 3: Indirect GHG emissions from transportation			268,814.6
3.1 Emissions from Employee commuting	The main means of transportation and commuting distance used by employees commuting are obtained through the employee commuting questionnaire. Includes the Google maps longest distance between company and home using for car/bicycle/vehicles/motorcycles/Taxi, bus/ticket for public mass measured distances, the distance between train stations operated by Taiwan Railway online booking system, and the MRT embark passenger counts.	Local Bus: 212,199.14 pkm Taxi: 40,205.60 pkm Cash Bus: 73,591.20 pkm MRT: 170,707.20 walking Taxi: 1,438.16 pkm Motorcycles: 75,443.80 pkm Cars: 850,166.80 pkm Electric motorbicycle: 57,800.22 pkm BikeWith Car: 6,233.20 pkm THEIR: 99.84 pkm TRSR: 1,912.88 tCO ₂ e Airplane: 73,850.00 tCO ₂ e Hotel: 0.00 tCO ₂ e	
3.2 Emissions from Business travels	The information of each means of transportation is obtained through the company's internal expense system, the emission of airplane transportation is directly obtained by CAAC carbon emission calculator. Emission of hotel is refer to TripAdvisor hotel post data in their website. Emission of hotel is refer to stayed nights and related information.		61,820.6

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Statement No.: GHGEV 806889

The direct GHG emissions and removals (cat.1.1) and indirect GHG emissions from imported energy emissions(cat.2.1) were verified in selected branches and representative offices, including but not limited to the following:

Location	Verification Information
BSI, No. 300, Yanggang St., Neihu Dist., Taipei City 114718, Taiwan 大英全球投資建設股份有限公司 114718 港光路 300 號 8 樓	The Greenhouse Gas Emissions with FIC Global, Inc. for the period from 2023-01-01 to 2023-12-31 was verified, including direct greenhouse gas emissions 69,1696 tonnes of CO ₂ equivalent and indirect greenhouse gas emissions from imported energy 686,7438 tonnes of CO ₂ equivalent.
First International Computer Bldg., No. 300, Yanggang St., Neihu Dist., Taipei City 114718, Taiwan 大英全球投資建設股份有限公司 114718 港光路 300 號 8 樓	
JOEYS CORPORATION TAIWAN BRANCH CAYMAN ISLANDS B1, No. 300, Yanggang St., Neihu Dist., Taipei City 114718, Taiwan 大英全球投資建設股份有限公司 114718 港光路 300 號 8 樓	
ADKORN CORPORATION 4F, No. 300, Yanggang St., Neihu Dist., Taipei City 114718, Taiwan 大英全球投資建設股份有限公司 114718 港光路 300 號 8 樓	
LEOJOORN TECHNOLOGY, INC. 4F, No. 296, 4F, No. 296, 4F, 4F, No. 300, Yanggang St., Neihu Dist., Taipei City 114718, Taiwan SP, 1F, 5F, 4F, 7F, 2F, 11F, 2F, 13F, 2F, 13F, 4F, 18F, 2F, 18F, No. 116, Sun Yat Sen Rd., Zhonghe Dist., New Taipei City 22603, Taiwan 14th, 14th, 14th, No. 296, Zhonghe Rd., Zhonghe Dist., New Taipei City 22603, Taiwan 大英全球投資建設股份有限公司 114718 港光路 300 號 8 樓 25603 臺灣台北市內湖區港光路 296 號 4 樓 - 5 樓 5 - 9 樓, 4 - 7 樓, 2 - 11 樓, 2 - 11 樓, 1 - 11 樓, 1 - 11 樓, 4 - 10 樓, 2 - 11 樓, 2 - 11 樓, 25603 臺灣台北市內湖區港光路 296 號 4 樓, 6 - 14 樓, 7 - 14 樓, 8 樓	

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Since 2021, the Company has conducted greenhouse gas (GHG) inventories in accordance with the ISO 14064-1 standard, with the organizational boundary covering the Taiwan sites. The company has carried out independent GHG inventories based on the requirements of ISO 14064-1:2018. Starting in 2023, third-party verification has been introduced, and the Company plans to gradually expand the scope of the inventory to include more categories and incorporate UNA in the coming years.



Summary Table

	Scope I Direct Greenhouse Gas Emissions	Scope II Energy Indirect GHG Emissions	Scope III Other Indirect Emissions	Total (ton CO ₂ e)
2021	22.7000	513.7826	Not Calculated	536.483
2022	29.2089	502.6883	Not Calculated	531.897
2023	53.5813	405.0264	195.3222	653.930

Greenhouse gas emission intensity in terms of business turnover

Year	FY2021	FY2022	FY2023
Turnover (NTD million)	3,213	3,315	3,721
Total GHG (ton CO ₂ e)	536.483	531.897	653.930
GHG Emission Intensity (ton CO ₂ e/NTD millions)	0.1670	0.1605	0.1757

Notes:

1. Scope 1: In 2021 and 2022, the main source of emissions was biological emissions resulting from employee attendance; in 2023, after evaluating that biological emissions were minimal, the focus was adjusted to include emissions from company vehicles, equipment refrigerants, and fire extinguishers.
2. Scope 2: Calculations are based solely on electricity consumption.
3. Scope 3: In 2023, additional categories were included, specifically 3.3 employee commuting and 3.5 business travel.
4. The 2023 verification certificate provided is for FICG Group, with Ubiqconn's data reflected in the table above.

The Company does not use or produce ozone-depleting substances (ODS), such as chlorofluorocarbons (CFCs) or halons, during its manufacturing, assembly, or processing procedures, and therefore has no ODS emissions.

The Company's primary process is assembly, which is classified as a low air pollution process, resulting in no emissions of nitrogen oxides (NOx), sulfur oxides (SOx), or volatile organic compounds (VOCs). Additionally, the Company is not required by law to report stationary pollution sources, has no independent exhaust pipelines, and does not have any other significant gas emission sources.

4.3 Water Resources Management

In view of the rapid changes in the water environment caused by climate change in recent years and the increasing frequency of droughts and emergencies, external stakeholders have become increasingly concerned about water resources. To address complex water resource issues proactively, Ubiqconn effectively integrates the concepts of prevention and conservation management. Regarding water stress, we refer to the Aqueduct Water Risk Atlas created by the World Resources Institute (WRI) to understand the Water Stress by Country map of the world. According to this resource, Ubiqconn's Neihu headquarters and the Zhonghe factory are classified as low to medium risk areas in terms of Water Stress and Overall Water Risk. (<https://www.wri.org/aqueduct/tools>)

Ubiqconn is committed to water conservation, and the water source used at its **operating sites is tap water**, which is mainly used for office domestic purposes. The water is sourced from the Feitsui Reservoir, which is not located in a water-stressed area, ensuring that no water is drawn from such regions. Additionally, **both the Neihu Headquarters and Zhonghe Factory generate no industrial wastewater related to production processes**. All wastewater produced is domestic and is directed through the building/campus wastewater pipelines into the municipal wastewater collection network. Due to the lack of a physical office in the United States, it is difficult to account for water withdrawal and discharge there, so the statistics provided focus on the Taiwan-based operations.

The Group's total water consumption is summarized in the table below.

水資源管理	2022		2023	
	Ubiqconn	RuggON	Ubiqconn	RuggON
Total water withdrawal (Tonne)		7,193		7,522
Total water discharge (Tonne)		7,193		7,522
Total Water Consumption (Tonne)		0		0
Revenue (NTD million)		3,315		3,721
Water Intensity: Water Consumption/Million NTD Revenue		2.2		2.0
Water Resource Management or Reduction Goal/ Qualitative description	N/A			

Notes:

1. Converted tonnage according to water bill; water consumption of the whole area of the park; 1 degree = 1 tonne = 1000 kilograms = millions of liters.
2. Considering the fact that the factory and offices are located in an office building with a well-established water supply network, and that Ubiqconn's production is based on assembly, it is assumed that the amount of water withdrawn is equal to the amount of water discharged, and therefore the water consumption is close to zero.
3. Calculation of water withdrawal = number of pings used / total number of pings * total water withdrawal.
4. Both Ubiqconn and RuggON use water for building/campus purposes but building/campus management makes it difficult to calculate actual drainage and water usage.

4.4 Waste Management

Ubiquconn conducts waste management in accordance with ISO 14001 and relevant regulations (including the Waste Disposal Act), aiming to reduce the waste generated during operations and prevent environmental pollution from waste leakage. The company's waste is categorized into general waste and industrial waste. General waste includes regular garbage and recyclable waste, which is sorted by employees into designated areas, then processed by outsourced building contractors. Industrial waste is divided into general industrial waste and hazardous industrial waste. In the current production process, only general industrial waste is generated, such as waste wood pallets and foam. These wastes are handled by qualified contractors, and as the primary processes involve assembly, testing, and packaging, no hazardous industrial waste is produced.

In 2023, a total of 323 waste wood pallets and 172 foam boards were processed as general industrial waste.

General Waste

Treatment Method	Item	Final Disposal Method
Legally authorized building waste removal company	General waste	Landfill, Incineration
	Waste containers	Recycling and reuse
	Waste paper	Recycling and reuse
	Waste light tubes	Physical, chemical, or other treatment methods

General industrial waste

Treatment Method	Item	Final Disposal Method	Unit	2022	2023
Legally authorized waste removal company	Waste foam	Recycling and reuse	Pieces	439.0	323.0
	Waste wooden pallets	Incineration	Pallets	175.0	172.0
	Industrial waste generated in the production process	Dry physical crushing treatment	Kilograms	No disposal	No disposal

4.5 Climate-Related Financial Disclosures

In 2023, the identification of climate change risks was conducted with reference to the TCFD framework and indicators, identifying the potential financial impacts and corresponding policies under the risk and opportunity scenarios. 2023 also marked the first year of climate-related financial disclosure, and from 2024, the sustainability report will gradually shift from qualitative to quantitative content, with the aim of achieving fully quantified targets by 2027. In addition, a Risk Management Committee will be established by 2025 to oversee the implementation and outcomes of climate-related financial risks, ensuring that more complete and accurate disclosures are provided to stakeholders.

Risk and Opportunities	Category	Issues	Financial (Potential) Impact	Corresponding Policies	Responsible Unit
Transformation Risks	Policies and Regulations	Increase in Greenhouse Gas Emission Pricing	<ol style="list-style-type: none"> Increase in operating costs Increase in transportation costs 	<ul style="list-style-type: none"> Reduce gas emissions Purchase green electricity to lower emissions Design and produce products with low carbon goals Increase green electricity procurement Promote local procurement 	<ul style="list-style-type: none"> Sustainability Department Sustainability Department RD, TQM Sustainability Department Procurement
	Technology	Investment in Low-Carbon Technology	<ol style="list-style-type: none"> Costs of investing in low-carbon technologies Increased production and R&D costs 	<ul style="list-style-type: none"> Expand the market for new technology products Coordinate with suppliers for shared material designs Invest in R&D to develop better products that meet market needs 	<ul style="list-style-type: none"> BU Procurement RD

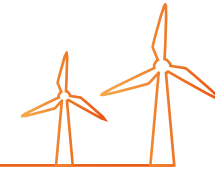
Risk and Opportunities	Category	Issues	Financial (Potential) Impact	Corresponding Policies	Responsible Unit
Transformation Risks	Markets	Customer Behavior Changes	Reduced revenue, increased operating costs (e.g., recruitment costs rise)	<ul style="list-style-type: none"> Recruit new talent for market demands Adapt to market transformation Monitor customer satisfaction and behavior Business, RD discuss solutions together Evaluate the feasibility of a circular economy for products 	<ul style="list-style-type: none"> HR, RD GM Office, Operations Management BU, RuggON, TQM BU, RD RuggON, TQM
		Market Information Uncertainty	<ol style="list-style-type: none"> Increase in raw material costs, leading to higher overall costs Rising operating costs (e.g., inventory costs) 	<ul style="list-style-type: none"> Maintain agile and flexible corporate governance Disclose information through ESG reporting Implement inventory management, prepare materials in advance when necessary Stay vigilant to market information to maintain risk responsiveness 	<ul style="list-style-type: none"> Investor Relations Sustainability Department Procurement GM Office
		Rising Raw Material Costs	<ol style="list-style-type: none"> Sudden changes in costs Changes in income mix and sources 	<ul style="list-style-type: none"> Switch to lower-cost compatible raw materials Implement inventory management, prepare materials in advance when necessary Evaluate the feasibility of raw material recycling 	<ul style="list-style-type: none"> Procurement Procurement Procurement

Risk and Opportunities	Category	Issues	Financial (Potential) Impact	Corresponding Policies	Responsible Unit
Transformation Risks	Reputation	Consumer preference shifts to low-carbon products	1. Decrease in demand for existing products/services 2. Reduction in production capacity (temporary supply chain disruptions) 3. Increased costs for entering new markets	<ul style="list-style-type: none"> Timely follow-up on customer feedback Use of reduced-plastic raw materials in the development process Procurement of recycled materials Minimize reputational damage 	<ul style="list-style-type: none"> TQM, BU Procurement, RD Procurement, RD PR, Legal
		Stakeholder Concerns and Increasing Negative Feedback	1. Increased recruitment costs 2. Increased labor management costs (e.g., recruitment and retention of employees) 3. Increased operational costs (e.g., R&D improvements)	<ul style="list-style-type: none"> Actively promote the company's positive image Ensure strict quality control 	<ul style="list-style-type: none"> PR TQM

Risk and Opportunities	Category	Issues	Financial (Potential) Impact	Corresponding Policies	Responsible Unit
Opportunities	Resource Efficiency	Adoption of more efficient transportation methods	Reduced Operating Costs	<ul style="list-style-type: none"> Local procurement strategy Designing lightweight products and packaging materials Local production. Optimize supply volume with centralized distribution and shared transportation 	<ul style="list-style-type: none"> Procurement RD Procurement, Production Procurement
		Use of more efficient production and distribution processes	<ol style="list-style-type: none"> Increased revenue Reduced operating costs Beneficial fo labor management 	<ul style="list-style-type: none"> Recruitment of new technical employee based on demand Centralized production and advance confirmation of delivery schedules with customers Increased employee satisfaction 	<ul style="list-style-type: none"> HR, RD Production HR
	Energy Source	Use of low-carbon energy sources	<ol style="list-style-type: none"> Operating costs may rise (short term) or fall (long term) Reduced high energy usage fees 	<ul style="list-style-type: none"> Purchase green electricity 	<ul style="list-style-type: none"> Sustainability Department
		Use of new technologies	<ol style="list-style-type: none"> Reducing carbon fees Increased R&D costs Increased cost of intellectualization 	<ul style="list-style-type: none"> Automation and intelligence to improve supply chain transparency R&D to reduce production material reliance on conventional fuels 	<ul style="list-style-type: none"> Procurement Production
		Participation in Carbon Trading Market	<ol style="list-style-type: none"> Offset carbon fee payments Potential reduction in operating costs 	<ul style="list-style-type: none"> Reduce greenhouse gas emissions and lower costs associated with carbon trading Implement energy-saving and carbon-reduction strategies 	<ul style="list-style-type: none"> Sustainability Department Sustainability Department

Risk and Opportunities	Category	Issues	Financial (Potential) Impact	Corresponding Policies	Responsible Unit
Opportunities	energy source	Participation in Renewable Energy Projects and Adoption of Energy-Saving Measures	<ol style="list-style-type: none"> 1. Increased capital (e.g., investors favor low-carbon manufacturers) 2. Reduced operating costs 	<ul style="list-style-type: none"> • Plan, evaluate, and layout diverse energy concepts • Set energy-saving and carbon-reduction targets 	<ul style="list-style-type: none"> • Sustainability Department • Sustainability Department
	Products and Services	Development and/or Increase of Low-Carbon Products and Services	<ol style="list-style-type: none"> 1. Expansion of new business opportunities and increased revenue 2. Reduction of carbon fee payments 	<ul style="list-style-type: none"> • Research and develop innovative green products • Enhance green supply chain management 	<ul style="list-style-type: none"> • RD • Procurement, TQM
		Increased Costs for Low-Carbon Transition Technologies	<ol style="list-style-type: none"> 1. Increased operating costs (recruitment and development expenses) 	<ul style="list-style-type: none"> • Recruit low-carbon transition technology personnel • Pre-allocate budget for low-carbon transition development 	<ul style="list-style-type: none"> • HR, RD • RD, Operations Management
	Markets	Diversification of Business Activities	<ol style="list-style-type: none"> 1. Increase revenue 	<ul style="list-style-type: none"> • Develop new markets with vertical integration to add value 	<ul style="list-style-type: none"> • RD
		Changing Consumer Preferences	<ol style="list-style-type: none"> 1. Increase revenue 2. Increased R&D costs 	<ul style="list-style-type: none"> • Adjust product specifications based on customer demand • Collaboration between R&D and sales departments 	<ul style="list-style-type: none"> • BU • BU, RD
		Entering New Markets	<ol style="list-style-type: none"> 1. Increased revenue 	<ul style="list-style-type: none"> • Conduct market research and product design • Integrate and utilize production resources to improve efficiency 	<ul style="list-style-type: none"> • RD • Production
		Utilizing Public Sector Incentive Programs	<ol style="list-style-type: none"> 1. Reduced carbon fee payments 2. Increased revenue (lower production costs) 	<ul style="list-style-type: none"> • Purchase green electricity • Replace energy-consuming equipment • Install solar panels for power generation 	<ul style="list-style-type: none"> • Sustainability Department • Sustainability Department • General Affairs

05 Creating a Well-being Workplace



- 5.1 Promoting Social Inclusion
- 5.2 Talent Development and Retention
- 5.3 Health Promotion
- 5.4 Safety, Health and Well-being
- 5.5 Compliance with the International Declaration of Human Rights
- 5.6 Partnerships
- 5.7 Social Participation
- 5.8 Social Welfare



5.1 Promoting Social Inclusion

Ubiqconn places great importance on talent development and workplace well-being. In response to global labor shortages and resignation waves, the company has been promoting workplace well-being since 2023. Ubiqconn has established an employee interaction platform, URfamily, to facilitate employee activities, disseminate important announcements, and promote occupational safety. The company also enhances employee recognition and security through periodic benefits and the introduction of electronic welfare vouchers.

Furthermore, Ubiqconn emphasizes employees' mental and physical health by continuously planning comprehensive health promotion programs, such as occupational safety seminars and physician consultations. In the future, the company aims to extend our care to employees' families and the socially disadvantaged, striving to create a more diverse and inclusive workplace environment.

5.1.1 Employee Diversity (by Gender, Age)

Company/Item	Ubiqconn		RuggON		UNA		Total
	Male	Female		Male	Female	Male	
Under 20 years old	0	0	0	0	0	0	0
21-30 years old (inclusive)	22	40	0	1	0	0	63
31-40 years old (inclusive)	59	57	1	1	0	0	118
41-50 years old (inclusive)	92	45	5	5	3	1	151
51-60 years old (inclusive)	38	17	0	1	2	0	58
61-65 years old (inclusive)	3	2	0	0	0	0	5
Over 66 years old	0	0	0	0	0	0	0
Median Average Age	41.08		43.95		45.00		395

Note: The 51-60 age group includes one part-time employee, while the rest are all full-time employees.

Employee Distribution (By Nationality)

Number of nationalities					
Region	Ubiquonn	RuggON	UNA	Total	Percentage of each
Taiwan	346	13	1	360	91.0%
Vietnam	22	0	0	22	5.6%
United States	0	0	5	5	1.3%
Hong Kong	2	0	0	2	0.5%
Myanmar	2	0	0	2	0.5%
South Africa	1	1	0	2	0.5%
Philippines	1	0	0	1	0.3%
Malaysia	1	0	0	1	0.3%
Total	375	14	6	395	100.0%



Employee Distribution (by Education Level)

各學歷人數					
Education Level	Ubiqconn	RuggON	UNA	Total	Percentage
High School	73	0	0	73	18.5%
Associate Degree	42	0	0	42	10.6%
Bachelor's Degree	181	7	5	193	48.8%
Master's Degree	78	7	1	86	21.8%
Doctorate (PhD)	1	0	0	1	0.3%
Total	375	14	6	395	100.0%

Non-Employee Personnel

By company/Category	Ubiqconn	RuggON	UNA	Total
Cleaning staff	1	0	0	1
Dispatched staff	0	0	0	0
Consultants	0	0	0	0
Total	1	0	0	1

Note: Non-employees work at Ubiqconn's premises but are not employees of Ubiqconn.

5.1.2 Non-discrimination

In terms of talent recruitment, Ubiqconn upholds the principle of suitability, ensuring no discrimination in employment based on race, color, age, sexual orientation, ethnicity, disability, pregnancy, religion, political affiliation, association membership, or marital status. Likewise, there is no differential treatment in the protection of employee rights based on these factors. **In 2023, the company received no reports of discrimination-related incidents.**

Company / Item	Ubiqconn	RuggON	UNA	Total
Number of incidents investigated by the organization	0	0	0	0
Improvement plans implemented	0	0	0	0
Improvement plans executed and reviewed through internal routine management review process	0	0	0	0
Incidents not requiring action	0	0	0	0

5.1.3 New Hires and Employee Turnover

Each year, the Company formulates an annual recruitment plan based on its operational scale and market demand. Recruitment is carried out externally to meet the employee needs, ensuring that each department is adequately equipped with the right talent to maintain a sound organizational structure. Below are the statistics of new hires and employee turnover:

New Employee Turnover Rate

Company/ Item	Ubiqconn	RuggON	UNA	Total
2023 New Hires	146	3	1	150
2023 New Employee Departures	34	1	0	35
2023 New Hire Turnover Rate	23.29%	33.33%	0.00%	23.33%

Overall Employee Turnover Rate

Company/ Item	Ubiqconn	RuggON	UNA	Total
2023 Number of Departures	88	2	1	91
Number of Employees at the Beginning of the Year (2022/12/31)	319	13	6	338
Number of Employees at the End of the Year (2023/12/31)	375	14	6	395
Turnover Rate	23.47%	14.29%	16.67%	23.04%

Note: The turnover rate is calculated as follows: Number of annual departures / Number of employees at the end of the period

5.1.4 Employees Remuneration policy

To attract and retain excellent talents, Ubiqconn offers competitive salaries and establishes annual salary adjustments based on the company's performance, overall industry salary trends, and employee performance evaluations. In accordance with Article 21 of Taiwan's Labor Standards Act, wages are negotiated between employers and employees but must not be lower than the statutory minimum wage. Both Ubiqconn and RuggON ensure that employee wages meet or exceed the legal minimum wage requirements. The company also conducts regular performance appraisals and promotions through its internal salary cycle system, ensuring employees receive appropriate compensation based on their roles.

Furthermore, to enhance employee engagement and motivate employee to surpass annual business objectives, the Company allocates employee compensation based on profitability, sharing the success with its workforce. Annual promotions are also determined through performance and contribution assessments. In 2023, the total employee compensation expenses, including salaries and various bonuses, amounted to **NT\$341,700,000**.



Statistics of Employee Compensation in 2023

Average Annual Salary by Gender (Basic Salary + Bonuses/Allowances)						
Region	Taiwan (incl. Ubiqconn and RuggON)		USA (UNA)		OAverage	
Employee Category	Female	Male	Females	Male	Females	Male
Mid-to-Senior management	0.96	1	0.39	1	0.68	1
General Employee	0.60	1	Not applicable	1	0.60	1
Direct Employee	0.98	1	Not applicable	1	0.98	1
Indirect Employee	0.66	1	0.75	1	0.71	1

Notes:

1. Mid-to-senior management is defined as positions at the manager level (management roles) and above.
2. Direct employees refer to those engaged in production-related work, such as production line workers.
3. Indirect employees refer to those engaged in supporting production-related work, excluding direct employees, with all others classified as indirect.
4. Gender pay gap explanation: The difference in pay is due to a higher proportion of women in administrative roles (approximately 87% of all female employees) and a higher proportion of men in research and development positions (approximately 54% of all male employees). This discrepancy in pay reflects the nature of different roles rather than gender discrimination.



5.2 Talent Development and Retention

The Company has a well-structured talent training program and promotion system. New employees are entitled to the company's training courses, and upon completing the foundational training, the Company nurtures professional talents based on their functional development and the Company's needs for expanding market competitiveness. Through its reward and promotion mechanisms, the Company aims to enhance employee retention rates year by year, thereby achieving its talent development goals.

5.2.1 Employee Education and Training

The number of Ubiqconn employees who participated in education and training, along with the total hours, is as follows: Ubiqconn had 375 employees with a total of 5,422.5 hours of training; RuggON had 14 employees with a total of 141 hours of training; UNA had 6 employees who did not participate in any training. **Total training hours amounted to 5,563.5, with an average of 14.1 training hours per employee.** The detailed statistics are presented below:

Company	Average Training Hours	Total Number of Employees	Total Training Hours (Hours)
Ubiqconn	14.5	375	5,422.5
RuggON	10.1	14	141
UNA	0.0	6	0
Total	24.5	395	5,563.5
on average	14.1	131.7	1,854.5



Note: Since the number of UNA members is relatively small, the supervisors and colleagues engage in sharing meetings, where they discuss books they have read, issues encountered at work, and share customer experience. As these are more in the form of meetings, it is difficult to calculate the training hours.



5.2.2 New Employee Retention Rate and Overall Employee Retention Rate

Through policies such as increasing communication channels and strengthening training mechanisms, the retention rate of new employees and overall employees in 2023 both increased by nearly 8% compared to 2022.

Year	New Employee Retention Rate	Overall Employee Retention Rate
2022	68.75%	68.97%
2023	76.67%	76.96%

5.2.3 Job Transfers

In accordance with the Company's internal salary and workforce cycle policies, when there are organizational adjustments or employee-initiated requests, the Company will first confirm the employee's willingness for the transfer and then assess whether their capabilities align with the new position before proceeding with the transfer. During the transfer process, the Company will assist the original department in recruiting a suitable replacement and ensure a thorough handover of responsibilities before finalizing the transfer to the new department. When transitioning to the new department, the employee will also follow the training plan to help enhance the necessary skills required for the new role.



5.2.4 Performance Evaluation

Number and Percentage of Employees Receiving Regular Performance Evaluations (by Gender)

Gender	Male	Female	Total
Ubiqconn	194	141	335
RuggON	5	6	11
UNA	5	1	6
Total number of employees receiving regular performance evaluations	204	148	352
Total number of employees	225	170	395
Percentage	90.67%	87.06%	89.11%

Number and Percentage of Employees Receiving Regular Performance Evaluations (by Employee Category)

Category	Management	General Employee	Total
Ubiqconn	43	292	335
RuggON	1	10	11
UNA	2	4	6
Total number of employees receiving regular performance evaluations	46	306	352
Total number of employees	46	349	395
Percentage	100.00%	87.68%	89.11%

Note:

1. The calculation is based on the execution rate for FY2023, with the total number of employees as of December 31, 2023.
2. Employees within a probationary period of less than three months are not included; separate evaluations are conducted upon completion of the probationary period.
3. Employees on leave without pay during the year are not included.
4. "Management" refers to managerial-level employees (including and above the position of Manager).
5. The number of employees receiving regular performance evaluations is calculated based on the number of employees in service as of December 31, 2023.

5.3 Health Promotion

To enhance employee health, Ubiqconn has implemented various employee health promotion programs in addition to those required by the Labor Standards Act. These programs include organizing health seminars, conducting employee health checkups, monitoring work environments, promoting health education, and hosting weight loss competitions.

Employees are the Company's most valuable asset. The Company encourages employees to form clubs that benefit both their physical and mental well-being. This not only fosters interaction among employees but also helps them manage stress, promote health, and create a positive impact on their lives beyond work.

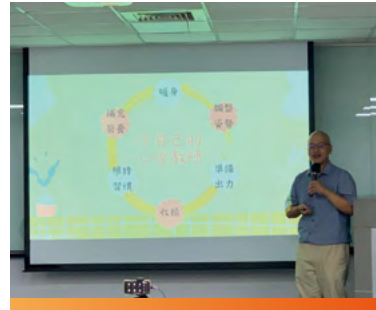
The following table outlines the number of health promotion activities held, the topics covered, and the number of participants:

2023 Health Promotion Execution Table

2023 Activities	Description	Sessions	Participants
Annual Health Checkup	Conducted the annual employee health checkups, including on-site health screenings and hospital-based health checkups	3	290
On-site Health Counseling	On-site doctors and nurses provided individual health consultations, prioritizing high-risk groups for follow-up and ongoing care based on the analysis of health checkup reports	12	100
Work Environment Monitoring	Conducted twice a year (in the first and second half), including monitoring of organic solvents and carbon dioxide levels	4	8
Health Talks / Health Promotion Activities	Held 5 health seminars and 1 health promotion event	6	252
Health Promotion	Conducted 21 health and occupational safety education sessions	21	389

Occupational Safety and Health Seminar Review

2023 Occupational Safety and Health Seminar Recap



Living Toxin-Free
(Cancer Prevention)

Traditional Chinese
Medicine Meridian
Therapy for Relaxation
and Better Sleep

Be Your Own
Mental Coach

Smart Eating: Easy and
Healthy Weight Man-
agement

Say Goodbye to
Back and Waist Pain
Office Posture
Examination

January

May

October

December



Occupational Safety and Health Promotion Statistics

Category	Year/ Month	Promotion Content
Occupational Safety and Health Promotion	2023/05	[Occupational Safety and Health Promotion] Invisible Killers-Organic Solvents_0517
Occupational Safety and Health Promotion	2023/06	[Occupational Safety and Health Promotion] Watch Your Step - Fall Hazards_0614
Occupational Safety and Health Promotion	2023/07	[Occupational Safety and Health Promotion] Be Careful of Electric Shock-Electrocution Hazards_0712
Occupational Safety and Health Promotion	2023/08	[Occupational Safety and Health] Machines Can Bite - Crushing Hazards_0816
Occupational Safety and Health Promotion	2023/09	[Occupational Safety and Health Promotion] GHS-Globally Harmonized System_0913
Occupational Safety and Health Promotion	2023/10	[Occupational Safety and Health Promotion] Are You Sitting Properly?_1012
Occupational Safety and Health Promotion	2023/11	[Occupational Safety and Health Promotion] Watch Out for Falling Objects_1115
Occupational Safety and Health Promotion	2023/12	[Occupational Safety and Health Promotion] Understanding Occupational Hygiene (Health) Risk Factors_1213
Health Promotion	2023/01	20230110_Be Careful While Playing Mahjong During the New Year, These Dangers Are Watching You!
Health Promotion	2023/02	20230207_Understanding Prediabetes
Health Promotion	2023/03	20230308_Understanding Menopause in Women
Health Promotion	2023/03	20230323_Beware of Weight Loss! A Brief Discussion on Relative Energy Deficiency in Sport
Health Promotion	2023/04	20230412_A Brief Discussion on Sarcopenia
Health Promotion	2023/05	20230518_Understanding Hepatitis A
Health Promotion	2023/06	20230608_Understanding Seasonal Flu
Health Promotion	2023/06	20230621_Understanding the Heimlich Maneuver
Health Promotion	2023/07	20230713_Mosquito Prevention Campaign, Let's All Join
Health Promotion	2023/08	20230825_Why Is My Blood Pressure Always High During Health Checkups?
Health Promotion	2023/09	20230926_Join the International Dementia Month: Building a Dementia-Friendly Society.
Health Promotion	2023/11	20231108_Five Ways to Control Blood Sugar and Reduce Diabetes Complications!
Health Promotion	2023/12	20231218_A Brief Discussion on Lupus

Health Promotion Weight Loss Competition	
Event Schedule	October 2, 2023 - February 2, 2024 (4 months)
Participating Units	biqconn Technology Inc. and RuggON Corporation
Number of Participants	67
Total Weight Loss	101.46



5.4 Safety, Health and Well-being

5.4.1 Occupational Safety and Health

5.4.1.1 Occupational Safety and Health Management System

Ubiquconn is committed to providing a safe and healthy environment for employees. In 2023, the Company implemented the **ISO 45001** Occupational Safety and Health Management System and obtained third-party certification in the same year. Through the integration of various occupational safety and health management systems, along with the ISO 45001 standards already in place, Ubiquconn aims to institutionalize its occupational safety and health management. This approach seeks to identify all potential hazards in operations and establish a set of safety and health management standards for continuous improvement.

5.4.1.2 Risk Assessment and Management

To identify potential hazards in the workplace, each unit's safety and health personnel are required to conduct hazard risk identification annually. If there are changes to occupational safety regulations or the production process, hazard identification must be conducted to assess whether the risk level has changed and to implement necessary preventive measures. In 2023, a total of 166 items were identified and classified based on severity and likelihood of occurrence. If a hazard is classified as high risk or above, immediate corrective action must be taken. The identification results are shown in the table below.

Additionally, Ubiquconn established an Occupational Safety and Health Committee to facilitate thorough discussions and effective communication on safety matters. The committee consists of **20 members**, including 8 labor representatives, and is chaired by the CEO. It meets quarterly, with a total of **4 meetings** held in 2023. The agenda covers, but is not limited to, the items outlined in Article 12 of the Occupational Safety and Health Management Regulations. The Company has also developed an Occupational Safety and Health Objective Management Plan (Project Name: Occupational Safety and Health Sustainable Action Plan 1.0), which aligns with GRI 403 guidelines to set performance indicators. The plan involves ongoing two-way communication with employees, aiming to strategically improve safety and health objectives and adjust optimization strategies based on feedback.

2023 Hazard Risk Identification Results

Hazard Risk Level	Definition	2023 Identified Cases (Number of Cases)
Minor	Acceptable Risk	94
Low		61
Medium		11
High	Unacceptable Risk	0
Critical		0
Total		166



5.4.1.3 Occupational Accident Management

To ensure that relevant departments can respond and make improvements promptly when occupational accidents occur, Ubiqconn is required to take measures such as first aid, reporting, investigation, and corrective actions when an accident happens. Based on the severity and urgency of the incident, corresponding remedial measures are implemented to prevent further deterioration. After the incident is resolved, a comprehensive review is conducted with the involved departments to examine the root cause and propose improvement measures to prevent similar accidents from recurring.

In 2023, Ubiqconn recorded only three occupational accidents (detailed in the table below), two of which were traffic accidents during commuting, and one was a fall incident. As a preventive measure for commuting-related traffic accidents, the Occupational Safety Office posted traffic safety guidelines and illustrations on the company's public channel to remind employees to stay focused while commuting. Additionally, the office advised against hanging raincoats on stair railings on rainy days, which could lead to slippery floors. For the fall incident, the improvement measure involved purchasing warning signs to place on the ground, reminding employees to stay alert when passing through certain areas.



Occupational Health and Safety Statistics

Item	Employees			Non-employees		
	Ubiquconn	RuggON	UNA	Ubiquconn	RuggON	UNA
Total working hours	697,849	27,888	12,608	6,216	0	0
Main types of injuries	Traffic accidents, falls	None	None	None	None	None
Number of injury cases	3	0	0	0	0	0
Injury rate	0.86	0.00	0.00	0	0	0
Workplace disabling injury frequency	1.43	0	0	0	0	0
Workplace disabling injury severity rate	5.73	0	0	0	0	0
Occupational disease rate	0	0	0	0	0	0

Notes:

1. Non-employee work data only includes information for cleaning and dispatched personnel.
2. Total working hours = Monthly occupational injury statistics report.
3. Injury rate = (Number of injury cases / Total working hours) * 200,000.
4. Workplace disabling injury frequency = (Total number of workplace injury cases * 1,000,000) / Total working hours.
5. Workplace disabling injury severity rate = (Total number of lost workdays due to injury * 1,000,000) / Total working hours.
6. Occupational disease rate = (Number of occupational disease cases / Total working hours) * 200,000.



Occupational Safety and Health Statistics

Item	Remarks	Ubiqconn	RuggON	UNA	Total
Total number of workdays (days)	Cumulative for the year	93,248	3,472	1,488	98,208
Total working hours (hours)	Cumulative for the year	745,984	27,776	11,904	785,664
Total number of employees	Number of employees at Neihu and Zhonghe in December, including full-time and non-full-time (cleaning/contract)	376	14	6	396
Number of occupational injuries	Excluding road traffic accidents during commuting	1	0	0	1
Days lost due to occupational injury	Excluding road traffic accidents during commuting	4	0	0	4
Disabling Injury Frequency Rate (FR)	$(\text{Total number of injuries} \times 10^6) \div \text{Total hours worked}$	0.13	0.00	0.00	0
Disabling Injury Severity Rate (SR)	$(\text{Total days lost due to injury} \times 10^6) \div \text{Total hours worked}$	0.54	0.00	0.00	0
Occupational injury fatality rate	$\text{Number of occupational injury fatalities} \div \text{Total number of occupational injuries}$	0	0	0	-
Occupational disease fatality rate	$\text{Number of occupational disease fatalities} \div \text{Total number of occupational disease cases}$	0	0	0	-

Notes:

1. The total number of workdays in 2023 is 248 days. Total person-days = Total number of people * 248 days.
2. Total work hours = Total person-days * 8 hours.
3. The total number of workdays and work hours for the year are calculated based on the headcount as of 12/31/2023. Data for non-regular employees only includes information on cleaning and dispatched personnel.

5.4.2 Employee Benefits

To foster harmonious employee relations, Ubiqconn has designed employee benefit measures around three core goals: **employment, dedication, and enjoyment** at work. In addition to complying with national labor laws regarding minimum wages for both male and female employees, the company offers long-term commitments to ensure the stable livelihood of employees. Beyond protecting the employment rights of local workers and actively hiring domestic labor, Ubiqconn also embraces a diverse workforce, welcoming employees of different nationalities to promote a diverse and inclusive workplace culture.

Above-standard Welfare Plans and Retirement Schemes:

Ubiqconn provides benefits that exceed legal requirements for both full-time and temporary employees, such as group insurance, family group insurance, and overseas business travel insurance, ensuring the safety of employees both at work and in life. Additional benefits include meal subsidies for overtime work, year-end dinners, various options for annual health checkups, annual trips, club activities and subsidies, special deals with partner stores, long-service awards, engagement leave, and cash gifts for weddings, childbirth, illness, or bereavement. The company also provides discretionary assistance to employees facing financial difficulties during major holidays. For details on the company's employee pension contributions, please refer to page 31 and page 35 of the 2023 consolidated financial statements or page 129 of the 2023 Annual Shareholders Report.

While continually striving to improve production efficiency, Ubiqconn also focuses on promoting employment in the labor market, creating a quality working environment, and providing long-term, stable labor relations. **As a result of these efforts, the company has seen success, with the average employee tenure being 4.5 years, and more than 27% of employees having been with the company for over five years.**



5.4.3 Parental Leave Application and Retention Statistics

Parental Leave Status	Ubiqconn		RuggON		UNA	
	Male	Female	Male	Female	Male	Female
Number of employees eligible for parental leave in 2023	5	3	0	0	0	0
Number of parental leave applicants in 2023	1	1	0	0	0	0
Expected number of employees returning from leave in 2023 (a)	0	1	0	0	0	0
Actual number of employees returning from leave in 2023 (b)	0	1	0	0	0	0
Return rate in 2023: (b) / (a)	0%	100%	0%	0%	0%	0%
Actual number of employees returning from parental leave in 2022 (c)	0	1	0	0	0	0
Number of employees who continued working for one year after returning from leave in 2022 (d)	0	0	0	0	0	0
Retention rate in 2023: (d) / (c)	0%	0%	0%	0%	0%	0%



5.5 Compliance with the International Declaration of Human Rights

Ubiquconn Group's Human Rights Policy explicitly commits to protecting all employees' internationally recognized human rights, including the fundamental rights of life, liberty, personal security, dignity, and equality as outlined in the United Nations Universal Declaration of Human Rights. In addition to protection from forced labor and all forms of discrimination, Ubiquconn actively promotes employee welfare and provides a healthy, safe, and friendly workplace environment.

The Company's human rights policy focuses on three key principles: a friendly workplace and employee welfare, freedom of employment and protection, and equality and non-discrimination. These principles ensure that Ubiquconn Group employees, customers, investors, and society at large can benefit from human rights protections. Ubiquconn values labor rights, complies with labor laws, and promotes international human rights policies to its employees. The company prohibits the employment of child labor and implements child protection measures, respects employees' freedom of occupational choice, and ensures there is no discrimination, bullying, or violence against individuals of different religions or beliefs. Ubiquconn does not engage in forced or compulsory labor and holds annual labor-management meetings and migrant worker forums to address the needs of employees and migrant workers, fostering ethnic diversity and protecting stakeholders' privacy.

《攸泰集團人權政策》

本《攸泰集團人權政策》宣告攸泰科技股份有限公司及所屬子公司（以下簡稱：攸泰集團）對於基本人權的重視，承諾攸泰集團全體員工受到國際公認人權價值的保護，包含《聯合國世界人權宣言》所揭示對於生命、自由、人身安全、尊嚴、人人平等各項基本權利的保護，除不受強迫勞動，免於任何形式歧視外，攸泰集團更積極促進員工各項福利，提供健康安全的友善職場環境。

攸泰集團自創立即秉持「無所不在的連結」願景的企業經營理念，並以攸泰集團核心價值(Curiosity, Empathy, Agility, Can-do attitude, Discipline)連接所有員工以建立全員經營永續企業，以創新的服務和尊敬客戶的態度，致力回饋股東及貢獻社會，不僅已將上述人權價值落實於公司經營理念、員工手冊、教育訓練及各項治理方針中，亦遵循《負責任商業聯盟行為準則》與《OECD 跨國企業指導綱領》，建立管理與控制體系，遵循保障員工權益，環境保護責任，秉持誠信經營，限制有害物質，減低能源消耗，負責任地採購礦物等各項行為準則。

我們更致力於透過下列原則，讓攸泰集團之員工、客戶、投資者乃至整體社會都能夠成為人權保障的受益者。

一、友善職場與員工福利

- 為員工建立安全、友善的工作環境。
- 預防員工在職場受到職業傷害、騷擾、霸凌與不當對待。
- 給予員工各項福利與休假，鼓勵員工自我成長。
- 鼓勵員工從事藝文、體育或其他有益身心靈健康的活動。

二、就業自由與保障

- 不得強暴、脅迫或以任何違反他人意願的方式使人提供勞務。
- 不得預扣員工工資作為違約金或賠償費用。
- 不得聘用童工及未達法定招聘年齡之未成年人。

三、平等與禁止歧視

- 員工享有平等保護，免受歧視及差別待遇。
- 不得干涉員工私生活、家庭、自由結社等各項基本權利。

為確保上述原則能夠在組織中持續受到監管與實踐，攸泰集團已經建立公司內部供員工申訴及投書的完善制度，並遵守個人資料保護規範，確保員工投訴的保密與自由，並定期召開勞資會議、職工福利委員會，保障勞工組織與集體談判的權利，令申訴事項能有效獲得處置，促進勞資關係持續朝穩定健全的方向邁進。

攸泰科技股份有限公司
董事長 簡民智



2023年4月24日

5.6 Partnerships

To implement a sustainable supply chain, in 2023, Ubiqconn conducted environmental questionnaires and conflict minerals due diligence surveys for key suppliers. Suppliers were also required to sign the Integrity, Ethics, and Corporate Social Responsibility Commitment Letter. The questionnaire and commitment letter covered major areas such as prohibiting child labor and forced labor, occupational safety and health, environmental management, rejection of corruption, extortion, coercion, and bribery, as well as management systems. Supplier risk evaluations were carried out through the supplier environmental survey assessment, continuously monitoring and assessing the supply chain's performance to identify potential risks and opportunities.



The strategic goal for 2024 is to establish Ubiqconn's Supplier Code of Conduct, promoting the Supplier Code of Conduct as a key guideline for suppliers, encouraging them to comply. This will enhance labor rights, occupational health and safety, environmental protection, business ethics, and management system performance. Additionally, Ubiqconn will actively assist suppliers in strengthening their core competencies to reduce the risk of operational disruptions.

5.6.1 Assisting in Building a Sustainable Supply Chain

To realize a sustainable supply chain, Ubiqconn establishes close relationships with local partners, creating local employment opportunities and reducing CO2 emissions generated during the manufacturing and transportation processes. The company continues to enhance its localization procurement strategy, with local suppliers accounting for 86.4% and local procurement amounting to 81.2% in 2023.

Note: The definition of local procurement refers to transactions and financial flows occurring within Taiwan.

5.6.2 Building Diverse Communication Channels and Implementing a Transparent Disclosure Mechanism

In 2023, Ubiqconn conducted environmental surveys and ESG questionnaires for suppliers. New suppliers will be included in the survey list in 2024, allowing for supplier risk evaluation through these surveys. Continuous monitoring and evaluation of the supply chain's performance will help identify potential risks and opportunities.

5.7 Social Participation

To expand its social impact, Ubiqconn actively engages with non-profit organizations, supports various advocacy efforts, and collaborates with these organizations by sharing management techniques and practical experience, leveraging its professional strengths in the industry. In 2023, Ubiqconn joined the following industry associations:

Serial Number	Participating Organizations
1	Taipei Computer Association (TCA)
2	European Chamber of Commerce Taiwan (ECCT)
3	Taiwan LEO Satellite Industry Alliance (TLEOSIA)
4	Taiwan Space Industry Development Association (TSIDA)
5	Asia Pacific Satellite Communications Council (APSCC)

Ubiqconn's Support for and Advocacy of Low-Carbon Initiatives:

Serial Number	Supported Initiative
1	Greenpeace RE10x10 Corporate Green Energy Initiative
2	European Chamber of Commerce Taiwan Low Carbon Initiative (ECCT-LCI)

5.8 Social Welfare

5.8.1 Ubiquonn's Second-hand Books (SDGs 4)

Ubiquonn has always been committed to promoting a reading culture and fostering a spirit of sharing within the community. To further this mission, we launched the "Ubiquonn Second-hand Book Sharing Zone" initiative in 2023. This event aims to cultivate reading habits among employees and encourage interaction through the exchange of Second-hand books.

The "Ubiquonn Second-hand Book Sharing Zone" officially began in 2023 and has been ongoing since then. The initiative invites all employees to voluntarily donate books, which are then exchanged via designated bookshelves. Participation has steadily increased, with approximately 10 participants and a collection of around 40 secondhand books shared to date. By promoting the sharing of secondhand books, the initiative effectively utilizes existing book resources and reduces unnecessary waste.



5.8.2 Sustainability Seminars (SDGs 4)

To further integrate sustainability into employees' lives, Ubiqconn, in alignment with its parent company, FIC Global (referred to as "FICG"), has deepened its commitment to sustainable development. Beyond advancing sustainability at the corporate level, Ubiqconn is actively embedding these principles into employees' daily lives. As part of this effort, three sustainability-related seminars were held to explore topics such as zero food waste, elderly care, and enhancing self-healing abilities—issues directly linked to personal quality of life and broader societal sustainability.

These seminars not only provided a platform for learning and exchange but also demonstrated FICG's care and support for its employees. Through these events, employees gained a deeper understanding of the importance of sustainability and learned how to apply sustainable practices in their daily lives, influencing their lifestyles and values.

A total of 38 Ubiqconn employees actively participated in the three seminars, reflecting their commitment to sustainability and personal growth. This also highlights Ubiqconn's and FICG's focus on sustainability education and training within the organization.

This translation retains the professional tone expected in a formal sustainability report, aligning with the report's intent to emphasize corporate responsibility and employee engagement.



5.8.3 Giving Tree (SDGs3)

Ubiqconn has long been committed to community development and social welfare issues. In 2023, the company partnered with FIC Global (FICG) to jointly host the **Giving Tree initiative**, a cross-boundary corporate social responsibility activity. This event involved collaboration with four educational units, including schools and after-school programs in rural church communities, representing children from various backgrounds and needs, who benefit from both academic support and emotional growth.

Through the Giving Tree initiative, Ubiqconn conveyed a positive message to society, emphasizing that corporations should care about the needs of local communities and disadvantaged groups, while actively participating in social welfare endeavors. Ubiqconn employees contributed a total of 88 gifts, covering a delivery distance of approximately **300 kilometers**. This initiative not only united the employees of Ubiqconn and FICG under a common goal of love and compassion but also brought warmth and joy to children in need. It further highlighted the company's commitment to social responsibility and its corporate mission.



5.8.4 Blood Donation (SDGs 3)

Since 2022, Ubiquconn has held an annual blood donation event, and in 2023, two blood drives were organized. With the enthusiastic support of the Company and the active participation of its employees, the two events attracted 81 participants, including four first-time donors, resulting in a total donation of 119 bags of blood.

This event not only represents a selfless contribution to society but also reflects Ubiquconn's core values. Through blood donation, employees demonstrated their sense of social responsibility and philanthropic spirit, offering invaluable help and support to those in need. Their actions embody a deep respect for life and a warm expression of human compassion and care.

The blood donation drive is also part of Ubiquconn's corporate culture and core value of "empathy," fostering unity and a strong sense of belonging within the company. During this special event, employees transcended departmental and positional boundaries, working together to send a collective message to society: Ubiquconn cares, Ubiquconn gives.

Ubiquconn will continue to support and promote such charitable activities, encouraging employees to actively participate and make further contributions to society. This spirit of generosity and dedication will remain an integral part of Ubiquconn's corporate culture, deepening its core values and inspiring every employee to continue striving for a better future.

This translation is adapted to fit the professional tone expected in a sustainability report while emphasizing Ubiquconn's values and commitment to social responsibility.

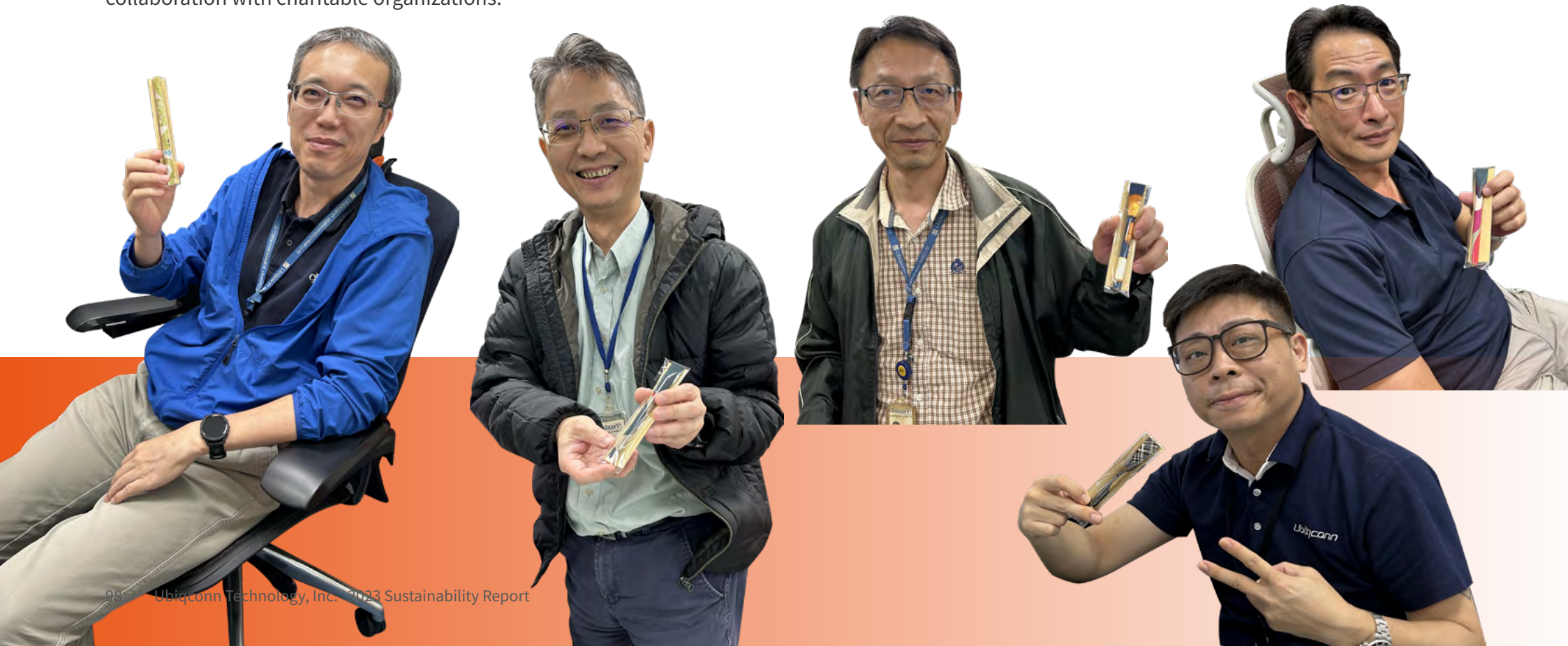


5.8.5 Ubiquconn Celebrates Mid-Autumn Festival with Heart and Care (SDGs 2)

During the Mid-Autumn Festival in 2023, Ubiquconn demonstrated heartfelt compassion through its collaboration with the Syin-Lu Social Welfare Foundation by ordering special charity fabric scroll pens. These pens were more than just a holiday gift—they symbolized warmth and care.

By stepping forward together during the Mid-Autumn Festival, Ubiquconn aimed to make a small yet meaningful impact, helping those in need and spreading kindness to every corner. This embodies the spirit of Ubiquconn's "Path of Love," a commitment to working alongside the foundation to create a brighter future.

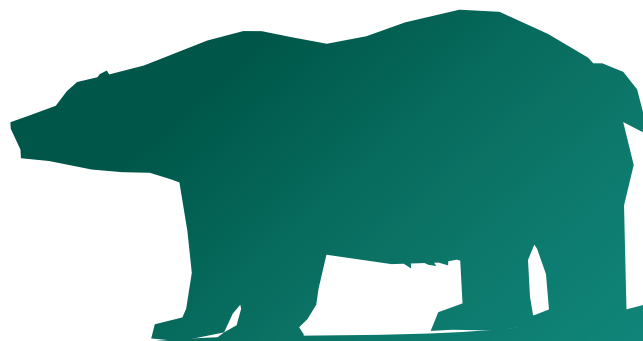
This translation maintains the professional tone required for a sustainability report, while emphasizing Ubiquconn's social responsibility and collaboration with charitable organizations.



06 Appendix



- 6.1 GRI Content Indicators
- 6.2 Sustainability Indicator -
Computer and Peripherals Industry
- 6.3 Independent third party assurance
statement



6.1 GRI Content Indicators

Statement of use	The Company has reported in accordance with the GRI Standards for the period from January 1, 2023 to December 31, 2023.
GRI 1 used	GRI 1: Foundation 2021
Applicable GRI Sector Standard(s)	N/A

GRI standard code	Disclosure item	Disclosure chapter	Page number	Explanation of GRI Omissions
General Disclosures				
GRI 2 : General Disclosures 2021	2-1 Organization details	About this report	2	
	2-2 Entities included in the organization's sustainability reporting	About this report	2	
	2-3 Reporting period, frequency, and contact point	About this report	2	
	2-4 Restatements of information	Restatements of information	2	
	2-5 External assurance	Sustainability Reporting Assurance and Third-Party Verification	3	
	2-6 Events, value chains, and other business relationships	Company profile 3 Creating Sustainable Performance	7 50	
	2-7 Employee	5.1 Promoting Social Inclusion	72	
	2-8 Workers who are not employees	5.1 Promoting Social Inclusion	72	
	2-9 Governance structure and composition	1.1 Sustainability Management Framework 2.1 Board of Directors	15 29	
	2-10 Nomination and selection of the highest governance body	2.1 Board of Directors	29	

GRI standard code	Disclosure item	Disclosure chapter	Page number	Explanation of GRI Omissions
GRI 2 : General Disclosures 2021	2-11 Chair of the highest governance body	1.1 Sustainability Management Framework	15	
		2.1 Board of Directors	29	
	2-12 Role of the highest governance body in overseeing the management of impacts	1.1 Sustainability Management Framework 2.1 Board of Directors	15 29	
	2-13 Delegation of responsibility for managing impacts	1.1 Sustainability Management Framework 2.1 Board of Directors	15 29	
	2-14 Role of the highest governance body in sustainability reporting	1.1 Sustainability Management Framework 2.1 Board of Directors	15 29	
	2-15 Conflicts of interest	2.1.1 Nomination and Election of Directors	30	
		2.2 Integrity Management and Anti-Corruption	42	
		2.4 Operational Risk Management	45	
	2-16 Communication of critical concerns	1.1 Sustainability Management Framework 1.4 Issues of Concern to Various Stakeholders	15 22	
	2-17 Collective knowledge of the highest governance body	2.1.5 Board Member's Training and Development	37	
2.2 Integrity Management and Anti-Corruption		42		
2-18 Evaluation of the performance of the highest governance body	2.1.3 Board Performance Evaluation Methods	34		
2-19 Remuneration policies	1.1 Sustainability Management Framework	15		
	1.2 ESG Sustainability Development Policy	17		
	2.1.4 Board of Directors Remuneration policies	36		
	5.1.4 Employees Remuneration policy	76		
2-20 Process to determine remuneration	1.2 ESG Sustainability Development Policy	17		
	2.1.4 Board of Directors Remuneration policies	36		
	5.1.4 Employees Remuneration policy	76		

GRI standard code	Disclosure item	Disclosure chapter	Page number	Explanation of GRI Omissions
GRI 2 : General Disclosures 2021	2-21 Annual total compensation ratio	2.1.4 Board of Directors Remuneration policies	36	
		5.1.4 Employees Remuneration policy	76	
	2-22 Statement on sustainable development strategy	Message from the CEO	5	
		2023 Sustainability Achievements	9	
	2-23 Policy commitments	Message from the CEO	5	
		2023 Sustainability Achievements	9	
		1.2 ESG Sustainability Development Policy	17	
		2.1.2 Board Members	31	
		2.2 Integrity Management and Anti-Corruption	42	
		2.4 Operational Risk Management	45	
2.6 Information Security & Cybersecurity Certification		46		
2-24 Embedding policy commitments	3 Creating Sustainable Performance	50		
	4 Development of a Green Environment	58		
	5 Creating a Well-being Workplace	71		
	Message from the CEO	5		
	2023 Sustainability Achievements	9		
	United Nations Sustainable Development Goals	17		
	1.2 ESG Sustainability Development Policy	31		
	2.5 Professional certification (Transparency in Business and Anti-Corruption Certification (T-certification))	42		
	2.6 Information Security & Cybersecurity Certification	45		
	2.6 Information Security & Cybersecurity Certification	46		
3.2 Product Quality and Satisfaction	50			
4 Development of a Green Environment	58			
5 Creating a Well-being Workplace	71			
2-25 Processes to remediate negative impacts	1.5 Disclosure of Material Topics	24		
2-26 Mechanisms for seeking advice and raising concerns	1.5 Disclosure of Material Topics	24		

GRI standard code	Disclosure item	Disclosure chapter	Page number	Explanation of GRI Omissions
GRI 2 : General Disclosures 2021	2-27 Compliance with laws and regulations	1.2 ESG Sustainability Development Policy	17	
		2.1 Board of Directors	29	
		2.2 Integrity Management and Anti-Corruption	42	
		5.1.4 Employees Remuneration policy	76	
5.4 Safety, Health and Well-being		84		
		5.5 Compliance with the International Declaration of Human Rights	91	
	2-28 Membership associations	5.7 Social Participation	93	
	2-29 Approach to stakeholder engagement	1.4 Issues of Concern to Various Stakeholders	22	
	2-30 Collective bargaining agreements	1.4 Issues of Concern to Various Stakeholders	22	
		2.2.2 Integrity Management and Anti-Corruption Education and Training	43	

GRI standard code	Disclosure item	Disclosure chapter	Page number	Explanation of GRI Omissions
Material Topics				
GRI 3 : Material Topics 2021	3-1 Process to determine material topics	1.5 Disclosure of Material Topics	24	
	3-2 List of material topics	1.5 Disclosure of Major Topics	24	
	3-3 Management of material topics	1.5 Disclosure of Major Topics	24	
		2 Implementation of Corporate Governance	28	
		3 Creating Sustainable Performance	50	
		4 Development of a Green Environment	58	
		5 Creating a Well-being Workplace	71	

GRI standard code	Disclosure item	Disclosure chapter	Page number	Explanation of GRI Omissions
Economic Performance 2016				
201-1	Direct economic value generated and distributed	3.1 Operating Performance	51	
201-2	Financial implications and other risks and opportunities due to climate change	4.5 Climate-Related Financial Disclosures (Risks and Opportunities)	66	
201-3	Defined benefit plan obligations and other retirement plans	5.4.2 Employee Benefits	89	
201-4	Financial assistance received from government	4.1.1 Carbon Reduction Actions	60	
Anti-corruption 2016				
205-1	Operations assessed for risks related to corruption	2.2.2 Integrity Management and Anti-Corruption Education and Training	43	
205-2	Communication and training about anti-corruption policies and procedures	2.2.2 Integrity Management and Anti-Corruption Education and Training	43	
205-3	Confirmed incidents of corruption and actions taken	2.2.2 Integrity Management and Anti-Corruption Education and Training	43	
GRI 206 : Anti-competitive Behavior 2016				
206-1	Legal actions for anti-competitive behavior, anti-trust, and monopoly practices	2.2.3 Anti-Competitive Behavior	44	
GRI 305 : Emissions 2016				
305-1	Direct (Scope 1) GHG emissions	4.2 Greenhouse Gas Emissions	61	
305-2	Energy indirect (Scope 2) GHG emissions	4.2 Greenhouse Gas Emissions	61	
305-3	Other indirect (Scope 3) GHG emissions	4.2 Greenhouse Gas Emissions	61	
305-4	GHG emissions intensity	4.2 Greenhouse Gas Emissions	61	
305-5	Reduction of GHG emissions	4.1.1 Carbon Reduction Actions	60	
305-6	Emissions of ozone-depleting substances (ODS)	4.2 Greenhouse Gas Emissions	61	
305-7	Nitrogen oxides (NOx), sulfur oxides (SOx), and other significant air emissions	4.2 Greenhouse Gas Emissions	61	

GRI standard code	Disclosure item	Disclosure chapter	Page number	Explanation of GRI Omissions
GRI 401 : Employment 2016				
401-1	New employee hires and employee turnover	5.1.3New Hires and Employee Turnover	75	
401-2	Benefits provided to full-time employees that are not provided to temporary or parttime employees	5.3 Health Promotion 5.4 Safety, Health and Well-being	81 84	
401-3	Parental leave	5.4 Safety, Health and Well-being	84	
GRI 403 : Occupational Health and Safety 2018				
403-1	Occupational health and safety management system	2023 Sustainability Achievements 5.4 Safety, Health and Well-being	9 84	
403-2	Hazard identification, risk assessment, and incident investigation	5.3 Health Promotion 5.4 Safety, Health and Well-being	81 84	
403-3	Occupational health services	5.3 Health Promotion	81	
403-4	Worker participation, consultation, and communication on occupational health and safety	5.2.1 Employee Education and Training 5.3 Health Promotion	78 81	
403-5	Worker training on occupational health and safety	5.2.1 Employee Education and Training 5.3 Health Promotion 5.4 Safety, Health and Well-being	78 81 84	
403-6	Promotion of worker health	5.3 Health Promotion	81	
403-7	Prevention and mitigation of occupational health and safety impacts directly linked by business relationships	5.3 Health Promotion 5.4 Safety, Health and Well-being	81 84	
403-8	Workers covered by an occupational health and safety management system	5.4 Safety, Health and Well-being	84	
403-9	Work-related injuries	5.4 Safety, Health and Well-being	84	
403-10	Work-related ill health	5.4 Safety, Health and Well-being	84	

GRI standard code	Disclosure item	Disclosure chapter	Page number	Explanation of GRI Omissions
GRI 404 : Training and Education 2016				
404-1	Average hours of training per year per employee	5.2.1 Employee Education and Training	78	
404-2	Programs for upgrading employee skills and transition assistance programs	5.2 Talent Development and Retention	78	
404-3	Percentage of employees receiving regular performance and career development reviews	5.2.4 Performance Evaluation	80	
GRI 405 : Diversity and Equal Opportunity 2016				
405-1	Diversity of governance bodies and employees	2.1.2 Board Members (Gender, Age, Tenure, Professional Background)	31	
		5.1.1 Employee Diversity (by Gender, Age)	72	
405-2	Ratio of basic salary and remuneration of women to men	5.1.4 Employees Remuneration policy	78	

GRI standard code	Disclosure item	Disclosure chapter	Page number	Explanation of GRI Omissions
General Topics				
GRI 204 : Procurement Practices 2016				
204-1	Proportion of spending on local suppliers	5.6 Partnerships	84	
GRI 207 : Tax 2019				
207-1	Approach to tax	2.7 Tax Policy	47	
207-2	Tax governance, control, and risk management	2.7 Tax Policy	47	
207-3	Stakeholder engagement and management of concerns related to tax	1.4 Issues of Concern for Stakeholders	22	
207-4	Country-by-country reporting	2.7 Tax Policy	47	

GRI standard code	Disclosure item	Disclosure chapter	Page number	Explanation of GRI Omissions
GRI 302 : Energy 2016				
302-1	Energy consumption within the organization	4.1 Energy Management	59	
302-2	Energy consumption outside of the organization	4.1 Energy Management	59	
302-3	Energy intensity	4.1 Energy Management	59	
GRI 303 : Water and Effluents 2018				
303-2	Management of water discharge related impacts	4.3 Water Resources Management	63	
303-3	Water withdrawal	4.3 Water Resources Management	63	
303-4	Water discharge	4.3 Water Resources Management	63	
303-5	Water consumption	4.3 Water Resources Management	63	
GRI 306 : Waste 2020				
306-1	Waste generation and significant waste-related impacts	4.4 Waste Management	65	
306-2	Management of significant waste-related impacts	4.4 Waste Management	65	
306-3	Significant spills	4.4 Waste Management	65	
306-4	Waste diverted from disposal	4.4 Waste Management	65	
306-5	Waste directed to disposal	4.4 Waste Management	65	
GRI 406 : Non-discrimination 2016				
406-1	Incidents of discrimination and corrective actions taken	5.5 Compliance with the International Declaration of Human Rights	91	
GRI 408 : Child Labor 2016				
408-1	Operations and suppliers at significant risk for incidents of child labor	5.5 Compliance with the International Declaration of Human Rights	91	
GRI 409 : Forced or Compulsory Labor 2016				
409-1	Operations and suppliers at significant risk for incidents of forced or compulsory labor	5.5 Compliance with the International Declaration of Human Rights	91	

GRI standard code	Disclosure item	Disclosure chapter	Page number	Explanation of GRI Omissions
GRI 416 : Customer Health and Safety 2016				
416 -1	Assessment of the health and safety impacts of product and service categories	3.2 Product Quality and Satisfaction	56	
416-2	Incidents of non-compliance concerning the health and safety impacts of products and services	3.2 Product Quality and Satisfaction	56	
GRI 417 : Marketing and Labeling 2016				
417-1	Requirements for product and service information and labeling	3.2 Product Quality and Satisfaction	56	
417-2	Incidents of non-compliance concerning product and service information and labeling	3.2 Product Quality and Satisfaction	56	
Supplier Environmental Assessment				
308-1	New suppliers that were screened using environmental criteria	5.6 Partnerships	92	
414-1	New suppliers that were screened using social criteria	5.6 Partnerships	92	



6.2 Sustainability Indicator - Computer and Peripherals Industry

Indicator	Type	Annual Disclosure Status	Unit
1. Total energy consumption, percentage of purchased electricity, and renewable energy usage rate	Quantitative	Total energy consumption in 2023 was 3,963.769 GJ, and renewable energy usage was 5.6%	Gigajoules (GJ), Percentage (%)
2. Total water withdrawal and consumption	Quantitative	Total water withdrawal in 2023 was 7,522 tons. Since the office is located in buildings with fully established water supply networks and the company mainly operates in assembly production, the estimated water consumption is nearly zero	Thousand cubic meters (m ³)
3. Weight and recycling percentage of hazardous waste generated	Quantitative	In 2023, the types of occupational injuries included traffic accidents and falls, with a total of 3 cases, and the injury rate was 0.86%	Tons (t), Percentage (%)
4. Occupational injury types, number of cases, and injury rate	Quantitative	In 2023, the types of occupational injuries included traffic accidents and falls, with a total of 3 cases, and the injury rate was 0.86%	Number of cases, Rate (%)
5. Product lifecycle management disclosure: weight of end-of-life products and e-waste, and recycling percentage	Quantitative	N/A	Tons (t), Percentage (%)
6. Risk management description related to the use of critical materials	Qualitative	To ensure a sustainable supply chain, a supplier environmental survey was conducted in 2023. 100% of suppliers committed to a "no conflict minerals" policy	Not applicable
7. Total monetary losses due to legal actions related to anti-competitive behavior	Quantitative	No legal actions related to anti-competitive behavior occurred in 2023, so total losses were 0	Reporting currency
8. Major product output by category	Quantitative	Refer to Section 3.1 "Operational Performance" (Pages 51-55)	Varies by product type

Note: Includes the sale of scrap materials or other recycling processes, with relevant explanations to be provided.



6.3 Independent Third Party Assurance Statement





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